



# Phoenix Management Services, LLC

110 Commons Court  
Chadds Ford, PA 19317-9716  
Tel: 610-358-4700 Fax: 610-358-9377

FILED

2014 JUN 30 A 11:42

U.S. BANKRUPTCY COURT  
E.D. MICHIGAN

Invoice Date: June 11, 2014

Invoice Num: 2014-2

Services Rendered 5/1 - 5/31

US Bankruptcy Court  
City of Detroit  
Bankruptcy  
Case # 13-53846

City of Detroit Bankruptcy - Managed by (Marli Kopacz)

## Professional Services:

### Professional

	Hours	Rate	Amount
Marli Kopacz - Senior Managing Director	143.90	\$595.00	\$85,620.50
Brian F. Gleason - Senior Managing Director	128.70	\$550.00	\$70,785.00
Bob Childree - Director	102.20	\$500.00	\$51,100.00
Albert J. Mink - Managing Director	165.20	\$450.00	\$74,340.00
Michael Gaul - Director	148.50	\$350.00	\$51,975.00
Kevin Barr - Associate	135.35	\$275.00	\$37,221.25
Dianne Lomonaco - VP	9.00	\$100.00	\$ 900.00
Kathy Delaney - Associate	1.50	\$100.00	\$ 150.00

Total Professional Fees: \$372,091.75

Less Service Credit: (\$37,209.17)

## Reimbursable Expenses:

Air & Rail	\$24,190.01
Internet	\$ 112.96
Lodging	\$19,030.29
Meals	\$ 2,751.88
Mileage	\$ 84.96
Other - hotel tips	\$ 20.00
Parking	\$ 742.25
Office Supplies	\$ 2,334.04
Telephone	\$ 68.69
Taxi	\$ 4,297.90
Total Expenses	\$53,632.98

Amount Due This Invoice: \$ 388,515.56

This invoice is due upon receipt

ACH and Wire Transfer Instructions are as Follows:

National Penn Bank  
Account#218151926  
ABA#031308784  
Telephone:1-800-822-3321

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# Phoenix Management

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/1/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel Flight from Detroit to Newark	2.00	2.00	■	■
THUR 5/1/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 9:30 am to 12:15 PM. Discussion with John Naglick, Finance Director and Bob Childree from Phoenix Management on the issues facing the Finance department, specifically those departments reporting to John Hill.	2.70	2.70	■	■
THUR 5/1/2014	BK-COM-AM:EX	Communications with external parties of interest Meeting with Pam Scales; introduction and set agenda for upcoming meeting	0.20	0.20	■	■
THUR 5/1/2014	BK-COM-AM:EX	Communications with external parties of interest Meeting with John Hagaman. Review March 14 "Finance Project" dash board. Obtained electronic version.	0.70	0.70	■	■
FRI 5/2/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Work with Cherie Polk, John Hills assistant to set up introductory meetings next week. Established times for 9 1 hour introductory meetings.	1.40	1.40	■	■
FRI 5/2/2014	BK-FIN-AM:RA	Review and Analysis of Core Documents preliminary review of various documents received from Finance department.	1.40	1.40	■	■
FRI 5/2/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 9:00 am to 10:45 am. Conference with Conway MacKenzie getting background on their enagement and status of projects. In attendance were Glenn Kushiner and Kevin Hand from Conway, Mike Gaul and Kevin Barr from Phoenix.	1.80	1.80	■	■
SUN 5/4/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Review various documents in preparation for meetings with Finance Department heads this coming week. Documents were reviewed while traveling to detroit	2.60	2.60	■	■
MON 5/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 1:15 to 3:30 Continuation of Meeting with Glenn Kushiner and with Chris Gannonon to discuss their views of finance department and begin to get into details. Discussed more specifics on each of the departments	2.50	2.50	■	■
MON 5/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 9:00 to 11:10. Al Mink and Michael Jameson. Meeting to discuss his views of the issues facing the departments reporting to John Hill.	2.20	2.20	■	■
MON 5/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Prepare notes from Meetings	2.00	2.00	■	■
MON 5/5/2014	BK-COM-AM:PT	Communications with Phoenix team members Status meeting. Marli, Brian, Mike, Bob Childree and Kevin, Al	4.00	4.00	■	■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
MON 5/5/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 11:00 to 12:15 Meeting with Glenn Kushiner and with Chris Gammon to discuss their views of finance department and begin to get into details. Discussed more specifics on each of the departments	1.30	1.30	■	■
TUES 5/6/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 1:00 to 3:00 meeting with Gary Evanko, Director of the Assessors office. Over view of the department, discussion of the State Accepted reassessment plan, impact on forecasted revenues, and restructuring of the Assessors department	2.00	2.00	■	■
TUES 5/6/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 10:00 to 11:30 Donald Settles overview and details of the Risk Management department. Discussed the existing structure, and restructuring alternatives being investigated including potentially outsourcing the Third party administration of Workers Comp and engaging a third party insurance policy to cover auto	1.50	1.50	■	■
TUES 5/6/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Follow up with Glenn from Conway on points covered in the Assessors meeting	0.50	0.50	■	■
TUES 5/6/2014	BK-COM-AM:PT	Communications with Phoenix team members Meeting with Phoenix members to discuss status of work and accomplishments. Attendees, Marti Kopaz, Brian Gleason, Michael Gaul, Bob Childree, Kevin Barr and Al Mink	3.20	3.20	■	■
WED 5/7/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Pam Scales, Budget Director, Glenn from Conway, Bob Childree, Overview of the budget process including discussion of the development of 2015 using the Budget in the plan of adjustment. Also discussed challenges in reporting against budget.	2.30	2.30	■	■
WED 5/7/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Debrief with Bob Childrees after meeting with Budget Director on inadequacies of budget process.	0.80	0.80	■	■
WED 5/7/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Preparation of meeting log and update of time and expense summaries	2.50	2.50	■	■
WED 5/7/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 1. to 3:00 PM Boysie Jackson over view of the Purchasing department including restructuring initiatives, processing of contracts, approvals for expenditures	2.00	2.00	■	■
THUR 5/8/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 1:00 to 2:30 Al Mink, Bob Childree, Leighton Duncan, Project Manager, Treasury, and Glenn Kushner. Discussed status of Treasury department functions and restructuring.	1.50	1.50	■	■

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- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/8/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 10:00 to 11:45. Meeting with Eric Higgs, Chief accounting officer, Bob Childree, Al Mink and Glenn Kushner. Discuss the current activities of the Accounting department and the issues.	1.80	1.80	■	■
THUR 5/8/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Time sheet and meeting log	1.00	1.00	■	■
THUR 5/8/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 2:30 to 3:15. Meeting with Mark Lockridge, Auditor General, Bob Childree and Glenn Kushiner. Mark is going to provide us with audit reports on the Accounting and finance functions he has conducted in recent years.	0.80	0.80	■	■
THUR 5/8/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 8:45 to 9:45 Al Mink and Bob Childree Meeting with Glenn Kushner from Conolley. Discussed Conway activities; restructuring activities in departments and helping to implement changes.	1.00	1.00	■	■
THUR 5/8/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel Return trip to Newark. Actual flight time, 7 hours	2.00	2.00	■	■
FRI 5/9/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Review various documents	1.50	1.50	■	■
FRI 5/9/2014	BK-COM-AM:PT	Communications with Phoenix team members Preparation of memo on to Team on concerns with the Accounting Department being able to prepare monthly financial statements.	1.40	1.40	■	■
MON 5/12/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 1:00 to 2:10. Discuss status of new ERP proposal. Discuss with Michael Swartz, Plante Moran's contribution to the Year End Closing process. Discuss issues with doing monthly financial statements.	1.20	1.20	■	■
MON 5/12/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel Travel to Detroit from Newark Airport	3.00	3.00	■	■
MON 5/12/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Start write up of meetings with the various departments	4.00	4.00	■	■
MON 5/12/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 8:45 to 10:00 meeting with Glenn Kushner on the global plan of adjustment and each of the finance and accounting departments. Al Mink and Glen Kushner in attendance	1.30	1.30	■	■
MON 5/12/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Schedule meetings and conference calls	0.80	0.80	■	■
TUES 5/13/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Prepare formal request for additional documents to Glenn Kushnier at Conway MacKenzie. Under new procedures requested documents will first be reviewed by Jones Day.	1.50	1.50	■	■

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- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
TUES 5/13/2014	BK-COM-AM:PT	Communications with Phoenix team members Review and respond to various emails from Phoenix staff members, and external parties.	1.20	1.20	■	■
TUES 5/13/2014	BK-FIN-AM:RA	Review and Analysis of Core Documents commence review of various documents in the data room in relationship to finance and accounting restructuring. Began review of the ERP request for bid.	1.20	1.20	■	■
TUES 5/13/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Meeting with Glenn Kushiner, on 10 year reorganization budget spreadsheets for the finance and accounting departments.	1.00	1.00	■	■
TUES 5/13/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Meeting with Beth Niblock, Director of IT and Charles Dodd, assistant Director. Overview of current status of Department and the vision for implementation of a integrated ERP System.	1.50	1.50	■	■
TUES 5/13/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Meeting with Sonya Mays, Nakia Johnson on the development of the new Grants administration department. Chris Gannon and Bob Chjildree and Al Mink	1.00	1.00	■	■
TUES 5/13/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Schedule airline and hotels for the following 4 weeks	1.30	1.30	■	■
WED 5/14/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Continue write up's on departmental reviews.	3.50	3.50	■	■
WED 5/14/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Meeting with Glenn Kushiner to review organization Chart.	1.00	1.00	■	■
WED 5/14/2014	BK-COM-AM:PT	Communications with Phoenix team members Preparation of status memo on review of Financial and Accounting departments.	2.30	2.30	■	■
WED 5/14/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Finalize request for documents from Conway Mackenzie and forward to Glenn Kushiner	0.50	0.50	■	■
WED 5/14/2014	BK-COM-AM:PT	Communications with Phoenix team members emails from phoenix staff members	0.40	0.40	■	■
THUR 5/15/2014	BK-COM-AM:PT	Communications with Phoenix team members Status review with Phoenix Team	2.30	2.30	■	■
THUR 5/15/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest continue documentation of interviews with directors of accounting and finance departments	2.00	2.00	■	■

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Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/15/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	2.30	2.30	■	■
		Write up and assemble notes from departmental interviews.				
THUR 5/15/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel	4.00	4.00	■	■
		Travel to Newark from Detroit				
FRI 5/16/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	3.00	3.00	■	■
		Review various documents related to issues in the Finance and accounting departments				
FRI 5/16/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.50	1.50	■	■
		Continue write-ups of interviews in finance and accounting				
MON 5/19/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.80	0.80	■	■
		Meeting with Glenn Kushiner to discuss Finance and Accounting head count to be rolled up under John Hill				
MON 5/19/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel	4.00	4.00	■	■
		One way Newark to Detroit				
MON 5/19/2014	BK-DEV-AM:RD	Report development	6.00	6.00	■	■
		write executive summary and begin outlining other sections for Finance and Accounting. Sort out various documents				
MON 5/19/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.80	0.80	■	■
		Meeting with Dan Jerneycic to discuss E&Y cash flow procedures and EM reports. Also questioned on monthly reporting views.				
TUES 5/20/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.50	0.50	■	■
		Review with Glenn Kersiner data requests not yet provided to Phoenix				
TUES 5/20/2014	BK-DEV-AM:RD	Report development	6.00	6.00	■	■
		write executive summary and begin outlining other sections for Finance and Accounting. Sort out various documents				
WED 5/21/2014	BK-DEV-AM:RD	Report development	3.00	3.00	■	■
		continued assembling notes and write up of sections of the Finance and Accounting report.				
WED 5/21/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration	1.30	1.30	■	■
		emails-answering and requesting documents.				
WED 5/21/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	1.20	1.20	■	■
		Meeting with Niki Timmons of the Treasurers department. Niki handles a lot of the paperwork for the Wayne County program that acquires delinquent real estate assessments. Discussed past procedures and current procedures.				
WED 5/21/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest	0.90	0.90	■	■
		Meeting with Daniel Jerneycic and Juan Santambrogio from E&Y, Kevin Bar, Bob Childree and Al Mink from Phoenix. Discussed handling of certain items in Cash flow. Discussed post emergence reporting and potential risks. Discussed possibility of relying on E&Y cash flow reporting going forward.				

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 5/21/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest 10:00 to 11:30 meeting, Bob Childree and Al Mink with Tanya Stoudemire, Income Tax Manager. Also Glenn Kushiner from Conway. Over view of department, major initiatives, restructuring plans	1.50	1.50	■	■
THUR 5/22/2014	BK-DEV-AM:RD	Report developement Commence write up of IT section. Finalize Wayne County Section	4.00	4.00	■	■
THUR 5/22/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Update meeting logs and time sheets and set up meetings	1.50	1.50	■	■
THUR 5/22/2014	BK-COM-AM:PT	Communications with Phoenix team members Meeting to discuss status. Marli, Brian, Mike, Al.	1.50	1.50	■	■
FRI 5/23/2014	BK-ADMIN-AM:TR	Bankruptcy - Administration Travel Flight, Detroit to Newark, NJ.	3.00	3.00	■	■
FRI 5/23/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration Emails, time keeping and meeting log	0.50	0.50	■	■
FRI 5/23/2014	BK-DEV-AM:RD	Report developement Continue write up of IT department for report	4.00	4.00	■	■
SUN 5/25/2014	BK-DEV-AM:RD	Report developement First draft of IT writeup completed.	3.00	3.00	■	■
TUES 5/27/2014	BK-COM-AM:PT	Communications with Phoenix team members Review with Kevin Bar aspects of 10 year model	0.50	0.50	■	■
TUES 5/27/2014	BK-COM-AM:PT	Communications with Phoenix team members Phoenix Team meeting, Marli, Brian, Bob, Michael, Kevin	1.10	1.10	■	■
TUES 5/27/2014	BK-DEV-AM:RD	Report developement Continue work on Finance and accounting sections of the report	5.00	5.00	■	■
TUES 5/27/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Discuss with Glenn Kushiner via conference call Payroll issues and Governance issues imbedded in the Model	1.50	1.50	■	■
WED 5/28/2014	BK-DEV-AM:RD	Report developement Continue write up of finance and accounting and IT departments.. Also prepare memo on conference with Joel Kowalski.	6.00	6.00	■	■
WED 5/28/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Conference call with Joel Kowalski, Partner on the Detroit Bankruptcy, on KPMG's 2012 Management letter and updates.	0.50	0.50	■	■
THUR 5/29/2014	BK-DEV-AM:RD	Report developement Finalize first draft of IT write up	5.00	5.00	■	■
THUR 5/29/2014	BK-INF-AM:IN	Prep for, follow up and interviews with parties of interest Conference with Glenn Kushiner on Finance and accounting head count analysis.	0.50	0.50	■	■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Albert J. Mink

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/29/2014	BK-COM-AM:PT	Communications with Phoenix team members	1.00	1.00	■	■
		begin accounting write up				
THUR 5/29/2014	BK-COM-AM:PT	Communications with Phoenix team members	1.20	1.20	■	■
		emails and calls with Phoenix team members on budget and report elements.				
FRI 5/30/2014	BK-ADMIN-AM:AD	Bankruptcy - Administration	1.00	1.00	■	■
		Update time sheets and meeting log				
FRI 5/30/2014	BK-DEV-AM:RD	Report development	6.00	6.00	■	■
		Continue on Accounting section				
Project Total:			165.20	165.20		
Employee Total:			165.20	165.20		

Signature.....



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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
FRI 5/2/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions Research on impact of changes in compensation on retention and recruitment, review of articles	3.60	3.60	■	■
MON 5/5/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel Travel to NYC	1.50	1.50	■	■
MON 5/5/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Review of City of Detroit 10 Year plan, analysis of ADP issue.	1.30	1.30	■	■
MON 5/5/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Review of Office of Auditor General Summary Report on Plan of Adjustment	1.80	1.80	■	■
MON 5/5/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Review differences in treatment of Pension in various plans. Attempt to reconcile how continuing employees are handled	1.40	1.40	■	■
TUES 5/6/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions Research on various subjects: Various market research on pensions retention and various issues	3.60	3.60	■	■
TUES 5/6/2014	BK-COM-BG:PT	Communications with Phoenix team members Progress meeting with Team to discuss various issue found and kick around issues	3.20	3.20	■	■
WED 5/7/2014	BK-COM-BG:EX	Communications with external parties of interest Lunch with Richard Ravitch, discussion regarding various issues in the City and his experience on dealing with similar issues	1.60	1.60	■	■
WED 5/7/2014	BK-COM-BG:EX	Communications with external parties of interest Meeting with Richard Ravitch and Phoenix Team re project	0.50	0.50	■	■
WED 5/7/2014	BK-ADMIN-BG:AD	Bankruptcy - Administration review and edit letter for Judge Rhodes	0.40	0.40	■	■
THUR 5/8/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Analysis related to \$100 m change in budget re dswd	1.60	1.60	■	■
THUR 5/8/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel Travel DET to phl	1.50	1.50	■	■
THUR 5/8/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions Review of cases where feasibility was issues	1.50	1.50	■	■
THUR 5/8/2014	BK-COM-BG:EX	Communications with external parties of interest Meeting w Mayor Duggan	2.90	2.90	■	■
MON 5/12/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions Research on Casino Revenue and cannibalization	2.80	2.80	■	■
TUES 5/13/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel Travel to DET 50%	1.50	1.50	■	■

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- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
TUES 5/13/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. review of modeling bridge documents	2.20	2.20	■	■
WED 5/14/2014	BK-ADMIN-BG:AD	Bankruptcy - Administration Prep for and attend meeting with Kresge Foundation Laura Trudeau and Rip Rapson	3.00	3.00	■	■
WED 5/14/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Analysis of Kevin's bridge document re various plans	1.40	1.40	■	■
WED 5/14/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Attend mayor's staff meeting, follow up with Melissa Smiley re presentations	1.50	1.50	■	■
WED 5/14/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Review 10 and 40 year plan	3.10	3.10	■	■
WED 5/14/2014	BK-COM-BG:PT	Communications with Phoenix team members Discussion with Team re 10 year plan structure	1.00	1.00	■	■
WED 5/14/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Call with E&Y re 10 year plan issues	0.40	0.40	■	■
THUR 5/15/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Read and analyze House bills 5566-5575 oversight and other conditions on city	1.20	1.20	■	■
THUR 5/15/2014	BK-ADMIN-BG:FE	Bankruptcy - Admin Preparation of Fee App Letter to Sikulo re fees, calc of fees and expenses	0.40	0.40	■	■
THUR 5/15/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Meeting with Melissa Smiley follow up on deferral issue	0.50	0.50	■	■
THUR 5/15/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Review Detroit Future City Strategic Framework	2.00	2.00	■	■
THUR 5/15/2014	BK-INF-BG:IN	Prep for, follow up and interviews with parties of interest Meeting with Melissa Smiley re 10 year plan and deferral of initiatives	0.60	0.60	■	■
THUR 5/15/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Analysis of variance of 10 year and 40 year model.	2.70	2.70	■	■
THUR 5/15/2014	BK-COM-BG:PT	Communications with Phoenix team members Call with Marti re EY model and call with Stacey in EM office, and Melissa in Mayors Office	0.40	0.40	■	■
THUR 5/15/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Review of disclosure Statement and city budget for treatment of deferred initiatives	2.70	2.70	■	■
THUR 5/15/2014	BK-COM-BG:PT	Communications with Phoenix team members Team meeting- review and pressure test various findings, develop analysis and report structure	2.30	2.30	■	■

# Phoenix Management

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
FRI	5/16/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	3.20	3.20	■
			Review of City planning documents, articles and other documents regarding long term plan of foundations.			■
FRI	5/16/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.75	0.75	■
			Summary memo to team and questions on House Bills re oversight and budgeting provision requirements of City			■
FRI	5/16/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.50	1.50	■
			Travel from DET to PHL			■
TUES	5/20/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.50	1.50	■
			Transport from PHL to DET			■
TUES	5/20/2014	BK-COM-BG:EX	Communications with external parties of interest	0.30	0.30	■
			Call with EY Guarav re model			■
TUES	5/20/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	2.10	2.10	■
			Research Pension issues			■
TUES	5/20/2014	BK-COM-BG:EX	Communications with external parties of interest	0.40	0.40	■
			Mellissa Smiley			■
TUES	5/20/2014	BK-OPS-BG:OA	Operational Analysis	1.50	1.50	■
			Attend City employee pension presentation			■
TUES	5/20/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.10	1.10	■
			Review of Public Lighting, Gen Services, Municipal Parking and Public works memo to mayor re restructuring plan			■
TUES	5/20/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.80	0.80	■
			Conversation with Team about pension hangover			■
TUES	5/20/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	0.30	0.30	■
			Review of pension docs provided to employees			■
WED	5/21/2014	BK-COM-BG:EX	Communications with external parties of interest	3.00	3.00	■
			Meeting with Conway Chuck Moore and Glenn Kushner re Pensions and with Model reconciliations			■
WED	5/21/2014	BK-COM-BG:EX	Communications with external parties of interest	1.40	1.40	■
			Meeting with Mayor Melissa Smiley and Stacy re budgets and reconciliations			■
WED	5/21/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	0.40	0.40	■
			Review initiatives in model from Mayor meeting			■
WED	5/21/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	1.50	1.50	■
			Review various models with the Triennial model for consistency			■
WED	5/21/2014	BK-COM-BG:EX	Communications with external parties of interest	1.30	1.30	■
			Meeting with Mayor Cabinet			■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 5/21/2014	BK-COM-BG:EX	Communications with external parties of interest Meeting with Mayor, Alexis and Melissa and MG and MK. re departmental budgets	1.70	1.70	■	■
WED 5/21/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review of initiative documents for Mayors meetings	0.80	0.80	■	■
WED 5/21/2014	BK-COM-BG:EX	Communications with external parties of interest Meeting with Mayor and Police Chief	1.00	1.00	■	■
WED 5/21/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review police budget overview provided by Chief	0.70	0.70	■	■
THUR 5/22/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review pension information re letters from Milliman	0.70	0.70	■	■
THUR 5/22/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel DET to PHL. only charged 1.5 despite delay	1.50	1.50	■	■
THUR 5/22/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review of detailed initiatives by Dept. DDOT analysis	2.80	2.80	■	■
THUR 5/22/2014	BK-COM-BG:EX	Communications with external parties of interest Development of memo to third parties for MK	0.80	0.80	■	■
THUR 5/22/2014	BK-COM-BG:EX	Communications with external parties of interest meeting with Melissa Smiley re DDOT budget and cancelled meeting	0.70	0.70	■	■
THUR 5/22/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Analysis of variances and reconciliation of triennial budget, 10 year 10 year, and 10 year 40 year budges	2.20	2.20	■	■
FRI 5/23/2014	BK-COM-BG:PT	Communications with Phoenix team members call with MK and email to team on next week and issues re models	0.30	0.30	■	■
FRI 5/23/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents cursory review of EY new Model	0.50	0.50	■	■
FRI 5/23/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review of docket re objection and memos from objecting parties and city re documents and extensions, review press accounts, email to team	1.60	1.60	■	■
FRI 5/23/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review of CM initiatives models sent this week	1.70	1.70	■	■
FRI 5/23/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents initiatives book	0.80	0.80	■	■
MON 5/26/2014	BK-DEV-BG:RD	Report development drafting re impact of Blanken Report- strengthening the security of public sector defined benefit plans- analysis of how restoration of pension benefits creates a collar with no upside but downside.	1.10	1.10	■	■
MON 5/26/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	2.10	2.10	■	■

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Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		review of Blanken Report- strengthening the security of public sector defined benefit plans-				
MON 5/26/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	1.10	1.10	■	■
		Reviwe of CM initiatives re risks, drives and constraints				
TUES 5/27/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.60	0.60	■	■
		Call with MK and Steven Lerner re information issues with Jones Day.				
TUES 5/27/2014	BK-COM-BG:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Call with Phoenix Team re new models and discussion of various issues were addressing				
TUES 5/27/2014	BK-DEV-BG:RD	Report development	0.80	0.80	■	■
		additional analysis and writing on pension and collar issue				
TUES 5/27/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents	2.70	2.70	■	■
		review documents in pension issues 2,3, review articles re Blight in GFP. 4				
WED 5/28/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	1.10	1.10	■	■
		Review docket for filings re highlighting parties legal issues they intend to consider in BK. To determine if any significant feasibility issues are identified.				
WED 5/28/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		Travel to NYC for meetings with D Ravitch and Creditors summit.				
WED 5/28/2014	BK-COM-BG:EX	Communications with external parties of interest	3.00	3.00	■	■
		Dinner w Dick Ravitch				
WED 5/28/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	0.30	0.30	■	■
		Review Detroit Free Press for articles re feasibility.				
THUR 5/29/2014	BK-COM-BG:EX	Communications with external parties of interest	0.20	0.20	■	■
		email to RR re meeting and questions from last night				
THUR 5/29/2014	BK-ADMIN-BG:GR	Research-general research on economic conditions	1.20	1.20	■	■
		research on city charter issues re feasibility question, analysis on question of \$1.4 b shortfall if COPS win disgorgement				
THUR 5/29/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc.	1.50	1.50	■	■
		Development of analysis on pensions based on proxy of increase and decrease return on assets and issue of restoration benefit				
THUR 5/29/2014	BK-COM-BG:PT	Communications with Phoenix team members	0.30	0.30	■	■
		Call with Marti re RRI and Blight and her call with land bank				
THUR 5/29/2014	BK-DEV-BG:RD	Report development	0.80	0.80	■	■
		Questions from RR meeting and FA summit re plan				
THUR 5/29/2014	BK-COM-BG:EX	Communications with external parties of interest	3.40	3.40	■	■
		Creditor FA Summit				

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Employee Name: Brian F. Gleason

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/29/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents review DS re Blight for Marti	0.30	0.30	■	■
THUR 5/29/2014	BK-FIN-BG:RA	Review and Analysis of Core Documents Review 10 year plan in anticipation of Creditors summit	2.10	2.10	■	■
THUR 5/29/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Review of accounting analysis by Mink, review of IT analysis by Mink, review accounting management letters and KPMG report	1.00	1.00	■	■
FRI 5/30/2014	BK-FIN-BG:AF	Analysis of Financials, Models, etc. Review of Pension models and sensitivity of collar	2.10	2.10	■	■
FRI 5/30/2014	BK-COM-BG:EX	Communications with external parties of interest review information from Noah Ornstein re additional questions from yesterday	0.30	0.30	■	■
FRI 5/30/2014	BK-COM-BG:EX	Communications with external parties of interest Call w Chuck Moore re models and information availability	0.50	0.50	■	■
FRI 5/30/2014	BK-ADMIN-BG:TR	Bankruptcy - Administration Travel travel from NYC	1.00	1.00	■	■
FRI 5/30/2014	BK-COM-BG:PT	Communications with Phoenix team members Call w Marti re Blight and Call with Melissa Smiley	0.10	0.10	■	■
FRI 5/30/2014	BK-DEV-BG:RD	Report development Development of report outline and issues related to Feasibility Draft	2.20	2.20	■	■
SAT 5/31/2014	BK-DEV-BG:RD	Report development Feasibility issue review and report outline	1.75	1.75	■	■
Project Total:			128.70	128.70		
Employee Total:			128.70	128.70		

Signature.....

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Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/1/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting with John Naglick to discuss Finance department, functions, plans for implementing the "plan" and issues relating to viability/sustainability	2.50	2.50	■	■
THUR 5/1/2014	BK-COM-BC:PT	Communications with Phoenix team members Briefing Phoenix team re meeting with Kevyn Orr	0.50	0.50	■	■
THUR 5/1/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting with Kevyn Orr, Emergency Manager to discuss his thoughts and plans for Detroit	1.50	1.50	■	■
THUR 5/1/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Continue review of the recent released plan documents/disclosure statements 8-9 12-1 Auditor General report on the plan	2.00	2.00	■	■
SAT 5/3/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Review/analyze Plant Moran document on the ERP	1.50	1.50	■	■
SUN 5/4/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Research re Best Practices for ERP associated with MMSA	1.10	1.10	■	■
MON 5/5/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Review/analyze documents relative to Auditor General report and the Plante Moran ERP document	2.00	2.00	■	■
TUES 5/6/2014	BK-COM-BC:EX	Communications with external parties of interest Meeting with Glenn of Conway to understand roles played by each of the consultants in the Bankruptcy	0.50	0.50	■	■
TUES 5/6/2014	BK-COM-BC:PT	Communications with Phoenix team members Meeting with Phoenix team to discuss progress of the research/interviews and discuss preliminary thoughts regarding feasibility, work in progress, plans for the next few days and document request pending	3.20	3.20	■	■
TUES 5/6/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting with Gary Evenko, Chief Assessor to discuss property tax process and determine if forecast are substantive and how the plan will be implemented.	2.00	2.00	■	■
TUES 5/6/2014	BK-COM-BC:EX	Communications with external parties of interest Prepare for interview with Accounting staff	1.50	1.50	■	■
TUES 5/6/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest meeting with Donald Settles, Risk Manager to discuss worker comp, insurance and how plan of adjustment will be implemented.	1.50	1.50	■	■
WED 5/7/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting/interview with Pam Scales, Budget Director regarding functions, capabilities, reporting, staffing and issues affecting the Plan.	2.30	2.30	■	■

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Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 5/7/2014	BK-COM-BC:PT	Communications with Phoenix team members Debrief with Al Mink and detailed discussion of governmental accounting and reporting	0.70	0.70	■	■
WED 5/7/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Review of preliminary analysis by Phoenix of cash forecast done by E&Y	1.70	1.70	■	■
WED 5/7/2014	BK-COM-BC:EX	Communications with external parties of interest weeks Meeting with Marti and Dick Ravitz regarding roles to be played by each in the ensuing	1.00	1.00	■	■
WED 5/7/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest Meeting with Boysie Jackson, Director of Purchasing regarding functions, risk, staffing and the future implementation of the Plan	2.00	2.00	■	■
THUR 5/8/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents analysis of documents	2.00	2.00	■	■
THUR 5/8/2014	BK-COM-BC:EX	Communications with external parties of interest meeting with Auditor General, Mark Lockridge to discuss his report to the city council and Internal Control issues he has identified which might affect risk associated with the implementation of the plan.	0.70	0.70	■	■
THUR 5/8/2014	BK-COM-BC:EX	Communications with external parties of interest Meeting with Glenn at Conway to continue discussion regarding roles, reporting Hierarchy, political issues, request for documents/reports and identification of other key people needed to complete the interview process	1.00	1.00	■	■
THUR 5/8/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest meeting with Eric Higgs, Chief Accounting Officer to discuss the ability of the city to produce time financial reports in support of the Plan	1.70	1.70	■	■
THUR 5/8/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest meeting with Leighton Duncan, Deputy Treasurer to understand complexities of the revenue collection process, functions of the treasurer, organizational issues, staffing issues/needs and risks associated with implementation and operation under the Plan	1.40	1.40	■	■
SAT 5/10/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents review Plan of Adjustment as relates to pensions, reviewed GASB 67 and 68 to prepare for interviews with Pension administrators	1.00	1.00	■	■
SUN 5/11/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents review plan of adjustment re pensions and GASB67 and 68 to prepare for interviews with pension administrators	2.00	2.00	■	■
MON 5/12/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents Review Auditor General report specifics on pension plan and OPEB relative to Plan Of Adjustment	2.10	2.10	■	■
TUES 5/13/2014	BK-COM-BC:EX	Communications with external parties of interest	2.40	2.40	■	■



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Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		call with E&Y economist (Bob Kline) et al to discuss econometric model and assumptions, forecast,				
		meeting with Alixpartners, sidley Austin and Chadbourne & Park...Marti, Kurt Beckman, Albert Kock, Guy Neal, Samuel Kohn To discuss the plan according to the creditors they represent.				
TUES 5/13/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	1.30	1.30	■	■
		Initial review of the proposed legislation and the Triennial budget				
TUES 5/13/2014	BK-COM-BC:PT	Communications with Phoenix team members	0.50	0.50	■	■
		catch up discussion with team regarding activities for the week				
TUES 5/13/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest	2.30	2.30	■	■
		1.3 preparing for meeting with Officials on Grants management...reviewing CAFR for grants activity and volume				
		1.0 hour meeting with Sonya, Dan Sutton, Nakia Johnson and Chris (from Conway) regarding Grants Management process and activity planned between now and Implementation of the plan				
WED 5/14/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.00	1.00	■	■
		discussion re 10 year and 40 year plan and call with E&Y to gain understanding of the E&Y model re revenue and expenditure				
WED 5/14/2014	BK-COM-BC:EX	Communications with external parties of interest	1.50	1.50	■	■
		Call with Stephen Learner and Scott King of Squire Sanders LLP regarding legal issues involved in the Detroit Bankruptcy (.7 hour)				
		meeting with Glenn Kushiner (Conway) to follow up on request for Org charts etc and discussion regarding HR/payroll...identified contact Tanya Stoudemire				
		Discussed RFPs and Outsourcing opportunities				
WED 5/14/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	4.40	4.40	■	■
		review information developed from interviews and prepare for risk analysis relative to accounting functions				
		Review AIs notes re the CIO meeting and the ERP				
		Reviewed E-mail from Nakia and research/analyzed the last two Federal Single audits to uncover significant weaknesses in the Grants program.				
WED 5/14/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest	1.60	1.60	■	■
		.5 prep for pension call...review of Auditor General's report on the Plan as pertains to Pension				
		1.1 conference call with E&Y regarding Plan of adjustment for pension and OPEB				
THUR 5/15/2014	BK-ADMIN-BC:TR	Bankruptcy-Administrative Travel	2.00	2.00	■	■
		travel time=4.5 hours time spent reviewing documents claim is for two hours travel time				
THUR 5/15/2014	BK-COM-BC:PT	Communications with Phoenix team members	2.30	2.30	■	■

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Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Phoenix team meeting to discuss status of the project, identify preliminary findings regarding risk. Develop list of work to be done and made assignments for the next two weeks.				
THUR 5/15/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.10	3.10	■	■
		review /analyze the Detroit legislation				
FRI 5/16/2014	BK-COM-BC:PT	Communications with Phoenix team members	2.00	2.00	■	■
		review/ read e-mails from team members/ compose e-mail request for access to pension fund administrators				
MON 5/19/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.30	2.30	■	■
		review / analyze the Michigan Budget act and draft synopsis				
		prepare e-mail to answer questions regarding required reporting and timing of reporting by local govt units.				
MON 5/19/2014	BK-ADMIN-BC:TR	Bankruptcy-Administrative Travel	2.00	2.00	■	■
		Travel from MGM to DTW total travel time - 5 hours				
TUES 5/20/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	5.20	5.20	■	■
		8:30-11:00 : review e-mail, download documents review casino revenues, review pension actuarial reports				
		12:45-3:00 : Review Auditor General report review emergency manager quarterly report				
TUES 5/20/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.20	1.20	■	■
		meeting with Phoenix team to prepare for meetings with Conway, Clark Hill, et al review GASB 67 and 68				
		4:30-5:45				
TUES 5/20/2014	BK-COM-BC:EX	Communications with external parties of interest	1.10	1.10	■	■
		Pension public hearing 13th floor				
WED 5/21/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	1.00	1.00	■	■
		9-10 review analyze pending house bills				
WED 5/21/2014	BK-COM-BC:EX	Communications with external parties of interest	3.50	3.50	■	■
		11:30-12:00M regarding question from Kevin and Al...and general discussion of the reporting process (cash Based) vs monthly reporting including encumbrances, AP, et al meeting with E&Y ...Don and Juan				
		1:30-3:00				
		Meeting with Conway (Chuck and Glenn) regarding pension explanation...old...new...assumptions, decisions				
		3:00-4:30				
		Meeting with Clark Hill et al (representatives for the Pension plans) about positions on various aspects of the plan, ask questions about assumptions funding levels etc				
WED 5/21/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		Meeting w/Tanya Stoudemire, Income Tax Manager to discuss the Income tax processes...initiatives...progress, etc				

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Employee Name: Bob Childree

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/22/2014	BK-COM-BC:EX	Communications with external parties of interest	1.00	1.00	■	■
		Call with John Cherbini regarding John Hill...due diligence on his record at GAO and ability to make things happen with the Plan.				
THUR 5/22/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	1.00	1.00	■	■
		continue review of pension documents plan for Friday meetings with Mayor				
THUR 5/22/2014	BK-COM-BC:PT	Communications with Phoenix team members	0.50	0.50	■	■
		communicate with team regarding meetings on Friday...meetings cancelled				
THUR 5/22/2014	BK-ADMIN-BC:TR	Bankruptcy-Administrative Travel	2.00	2.00	■	■
		Travel from Detroit...reviewed pension documents, planned for who to meet re pensions				
FRI 5/23/2014	BK-COM-BC:PT	Communications with Phoenix team members	0.30	0.30	■	■
		Reviewed e-mail from Bryan, Marty and Alre mayor's position on EM and Jones Day and plans for next week				
TUES 5/27/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.00	1.00	■	■
		Team call update on where we are, what is outstanding and what everyone is working on				
TUES 5/27/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.00	3.00	■	■
		r in 10/40 year planeview actuarial reports, pension plan				
TUES 5/27/2014	BK-COM-BC:EX	Communications with external parties of interest	1.00	1.00	■	■
		Call to GASB...David Bean ( he is out and will call Monday) Discussion with Norman Turnipseed, Former CFO of Retirement Systems of Alabama re Detroit Funding and recovery at sometime in future				
WED 5/28/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	3.50	3.50	■	■
		Analysis of documents relative to the pension plan...Brian's draft re Dick Ravitz thoughts on the discount rate, Read and edit Al Mink's draft				
THUR 5/29/2014	BK-INF-BC:IN	Prep for, follow up and interviews with parties of interest	4.00	4.00	■	■
		Review interview notes, develop follow up list of interviews with Pension related persons...Executive Director, actuaries.				
FRI 5/30/2014	BK-COM-BC:PT	Communications with Phoenix team members	1.50	1.50	■	■
		review Mike Gauls phone message re drafting pension section and discuss plans for drafting sections of the pension report.				
		review e-mails from team and read reports				
SAT 5/31/2014	BK-FIN-BC:RA	Review and Analysis of Core Documents	2.00	2.00	■	■
		Draft documents related to Detroit Bankruptcy				
Project Total:			102.20	102.20		
Employee Total:			102.20	102.20		

## Phoenix Management

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

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## Phoenix Management

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Dianne Lomonaco

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/22/2014	BK-ADMIN-DL:AD	Bankruptcy - Administration	6.50	6.50	■	■
		Project binder				
FRI 5/23/2014	BK-ADMIN-DL:AD	Bankruptcy - Administration	2.50	2.50	■	■
		Project binder				
Project Total:			9.00	9.00		
Employee Total:			9.00	9.00		

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/1/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.50	0.50	■	■
		Interview follow up with Mike Gaul and Marti Kopacz				
THUR 5/1/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	6.60	6.60	■	■
		Review of data room				
		Review of documents in data room; including back up to 10 year plan projections and reinvestment initiatives				
THUR 5/1/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.30	0.30	■	■
		Updated contact log				
FRI 5/2/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.60	0.60	■	■
		Communication regarding information request list to Conway McKenzie				
FRI 5/2/2014	BK-COM-KB:EX	Communications with external parties of interest	1.60	1.60	■	■
		Meeting to discuss restructuring initiatives with Conway MacKenzie team; Kevin Hand, Chris Gannon and Glenn Kushiner				
FRI 5/2/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	2.90	2.90	■	■
		Review of support files to 10 year plan including revenue files, expense files and department information				
FRI 5/2/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		2 Hours of actual travel, 1 billable				
MON 5/5/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	3.70	3.70	■	■
		- Review of Conway Mackenzie model.				
		- Variance analysis of Conway Mackenzie model to identify key drivers. Focused on revenue drivers.				
MON 5/5/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		- 3 Hours of actual travel to Detroit from Philadelphia				
MON 5/5/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	3.90	3.90	■	■
		- Review of auditor generals report				
		- Review of pension exhibits to understand most recent updates to pensions both old and current.				
		- Review of updated redlined disclosure statement				
TUES 5/6/2014	BK-COM-KB:PT	Communications with Phoenix team members	3.20	3.20	■	■
		- Team meeting to discuss status of where everyone was on given tasks.				
		- Review of outline including top 10 initiatives list.				
TUES 5/6/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	6.40	6.40	■	■
		- Review of Conway Mackenzie model.				
		- Variance analysis of Conway Mackenzie model to identify key drivers. Focused on expense and cap ex drivers.				
		- Build bridge analysis between Conway Mackenzies two versions.				
		- Started bridge analysis for Earnst and Young model				
WED 5/7/2014	BK-COM-KB:EX	Communications with external parties of interest	1.60	1.60	■	■

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		- Meeting with Kevin Hand and Emily Petrovski to discuss Conway Mackenzies model for the fire department and rec department.				
WED 5/7/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.60	1.60	■	■
		- Build out bridge for various versions of the 10 year plan				
WED 5/7/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.30	0.30	■	■
		Analysis of documents sent by Ernst and Young				
WED 5/7/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	1.30	1.30	■	■
		- Prep for meeting with Kevin Hand, Chris Gannon and Emily Petrovski to discuss fire department, Rec department, mayors office and Ombudsperson.				
		- Typed meeting notes for documentation				
WED 5/7/2014	BK-COM-KB:EX	Communications with external parties of interest	0.80	0.80	■	■
		- Meeting with Chriss Gannon and Emily Petrovski to discuss Conway Mackenzies model for the Mayors office and Omsbudperson.				
THUR 5/8/2014	BK-COM-KB:EX	Communications with external parties of interest	2.10	2.10	■	■
		- Meetings with Todd Eddy of Conway Mackenzie to discuss DDOT, General Service Department and 36th district court.				
THUR 5/8/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.90	1.90	■	■
		- Build out bridge for various versions of the 10 year plan				
THUR 5/8/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		- 3 Hours of actual travel to Detroit from Philadelphia				
THUR 5/8/2014	BK-COM-KB:EX	Communications with external parties of interest	0.80	0.80	■	■
		Meeting with Kevin Hand and Emily Petrovski to discuss Blight.				
THUR 5/8/2014	BK-COM-KB:EX	Communications with external parties of interest	0.60	0.60	■	■
		- Meeting with Danielle lafrate and Chris Gannon of Conway Mcackenzie to discuss the police department.				
THUR 5/8/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.20	0.20	■	■
		- Conversation with Brian Gleason and Marti Kopacz to discuss blight issues.				
FRI 5/9/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.25	0.25	■	■
		Updates to contact log				
FRI 5/9/2014	BK-COM-KB:EX	Communications with external parties of interest	1.40	1.40	■	■
		- Call with Conway Mackenzie team to discuss various department reinvestment/restrucrluring initiatives.				
FRI 5/9/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.30	1.30	■	■
		Analysis of 10 year plan and 40 year plan				
MON 5/12/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.40	0.40	■	■
		Document management				
MON 5/12/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Travel to Detroit. 3 Hours actual travel time.				

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
MON 5/12/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.90	0.90	■	■
		Administrative items-Picked up printer, office supplies, etc.				
MON 5/12/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	3.10	3.10	■	■
		Review of 10 year and 40 year plans				
TUES 5/13/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.40	0.40	■	■
		Updated contact list				
TUES 5/13/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	4.40	4.40	■	■
		Reviewed model assumptions in the 10 year plan and 40 year plan in preparation for detailed review with Ernst & Young				
		Reviewed disclosure statement				
		Review of 40 year plan				
TUES 5/13/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.40	0.40	■	■
		Conversation with Phoenix team regarding property taxes after the Economist call.				
TUES 5/13/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.20	0.20	■	■
		Information request to Conway Mackenzie				
TUES 5/13/2014	BK-COM-KB:EX	Communications with external parties of interest	0.10	0.10	■	■
		Emails to Ernst & Young team to request meetings				
TUES 5/13/2014	BK-COM-KB:EX	Communications with external parties of interest	1.40	1.40	■	■
		Call with Ernst & Young economist Bob Kline to discuss revenue assumptions in the 10 year plan				
TUES 5/13/2014	BK-ADMIN-KB:GR	Research-general research on economic conditions	0.30	0.30	■	■
		Read articles in Detroit Newspapers regarding prior day hearings				
		Reviewed bankruptcy docket				
TUES 5/13/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.80	0.80	■	■
		Reviewed revenue assumptions in preparation of call with the Economist.				
WED 5/14/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.80	0.80	■	■
		Discussion with team regarding 40 year plan				
WED 5/14/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	3.20	3.20	■	■
		Reviewed model assumptions in the 10 year plan and 40 year in preparation for detailed review with Ernst & Young				
WED 5/14/2014	BK-COM-KB:EX	Communications with external parties of interest	0.80	0.80	■	■
		Call with Steven Lerner to discuss tracking information and contact logs				
WED 5/14/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.60	0.60	■	■
		Conversations with Phoenix team regarding Pension and OPEB.				
WED 5/14/2014	BK-COM-KB:EX	Communications with external parties of interest	0.30	0.30	■	■
		Call with Ernst & Young team to discuss 40 year model.				



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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
WED 5/14/2014	BK-COM-KB:EX	Communications with external parties of interest Call with Ernst & Young team to discuss pension and OPEB assumptions in the model	1.10	1.10	■	■
WED 5/14/2014	BK-ADMIN-KB:GR	Research-general research on economic conditions Read articles in Detroit Newspapers regarding prior day hearings Reviewed bankruptcy docket	0.30	0.30	■	■
THUR 5/15/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel Travel home from Detroit. 3 Hours actual travel time.	1.50	1.50	■	■
THUR 5/15/2014	BK-COM-KB:PT	Communications with Phoenix team members Team meeting to discuss status of everyone's assignments. Discussed roles going forward Discussed logistics for the next few weeks	2.30	2.30	■	■
THUR 5/15/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Reviewed model assumptions in the 10 year plan and 40 year in preparation for detailed review with Ernst & Young Listed out questions for the meeting Review of disclosure statement and exhibits	3.60	3.60	■	■
FRI 5/16/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Reviewed model assumptions in the 10 year plan and 40 year in preparation for detailed review with Ernst & Young Listed out questions for the meeting Review of disclosure statement and exhibits	2.90	2.90	■	■
FRI 5/16/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration Print out and bound new disclosure statement and all exhibits. Print out Milliman letters	0.40	0.40	■	■
SUN 5/18/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Re-read disclosure statement	1.90	1.90	■	■
MON 5/19/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents Review of Milliman letters regarding pensions and OPEB.	1.20	1.20	■	■
MON 5/19/2014	BK-COM-KB:EX	Communications with external parties of interest Meeting with Ernst & Young team to discuss 10 year model assumptions.	2.00	2.00	■	■
MON 5/19/2014	BK-COM-KB:EX	Communications with external parties of interest Email to Ernst & Young requesting information	0.20	0.20	■	■
MON 5/19/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Review of 2 year cash flow forecast.	0.60	0.60	■	■
MON 5/19/2014	BK-COM-KB:PT	Communications with Phoenix team members Conversation with Mike Gaul regarding pensions in the 10 and 40 year plans	0.60	0.60	■	■
MON 5/19/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	1.20	1.20	■	■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Reviewed key assumptions prior to meeting with Ernst & Young to review the 10 year plan.				
MON 5/19/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Travel to Detroit.				
		3 hours actual travel				
TUES 5/20/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.30	0.30	■	■
		Downloads of documents in the data room				
TUES 5/20/2014	BK-ADMIN-KB:GR	Research-general research on economic conditions	0.70	0.70	■	■
		Reviewed and typed DDOT notes from Conway Mackenzie meeting for Al Mink.				
TUES 5/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	1.10	1.10	■	■
		Review of cash flow forecast and comparisons of the forecast to the ten year plan.				
TUES 5/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	3.90	3.90	■	■
		Review of 10 and 40 year forecast.				
TUES 5/20/2014	BK-COM-KB:EX	Communications with external parties of interest	0.10	0.10	■	■
		Email to Conway Mackenzie requesting a meeting to discuss deferred reinvestments.				
TUES 5/20/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	0.90	0.90	■	■
		Review of debt amortization schedules provided by Ernst & Young				
TUES 5/20/2014	BK-FIN-KB:RA	Review and Analysis of Core Documents	0.40	0.40	■	■
		Review of pensions with the Phoenix team				
WED 5/21/2014	BK-COM-KB:EX	Communications with external parties of interest	0.50	0.50	■	■
		Meeting with Ernst & Young to discuss two year cash flow forecast				
WED 5/21/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	0.90	0.90	■	■
WED 5/21/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.40	0.40	■	■
		Conversation with Bob Childree regarding pensions.				
WED 5/21/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest	0.80	0.80	■	■
		Review of 2 year cash flow forecast in preparation of the meeting with Ernst & Young.				
WED 5/21/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Travel home from Detroit.				
		3 hours actual travel				
WED 5/21/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	0.30	0.30	■	■
		Download documents from the data room.				
WED 5/21/2014	BK-COM-KB:PT	Communications with Phoenix team members	0.30	0.30	■	■
		Conversation with Mike Gaul regarding the ten year plan.				
TUES 5/27/2014	BK-COM-KB:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Internal team call to discuss status updates.				

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
TUES 5/27/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Initial detailed review of the 10 and 40 year financial models.	5.00	5.00	■	■
TUES 5/27/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration Conversation with Mike Gual regarding open information request items	0.40	0.40	■	■
WED 5/28/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest Review of 10 year and 40 year detailed model in anticipation of call with Ernst & Young.	1.10	1.10	■	■
WED 5/28/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Detailed review of Headcount, salary and overtime assumptions in the 10 year model.	6.20	6.20	■	■
WED 5/28/2014	BK-COM-KB:EX	Communications with external parties of interest Call with Ernst & Young team to review the detailed 10 year and 40 year model.	1.30	1.30	■	■
WED 5/28/2014	BK-COM-KB:PT	Communications with Phoenix team members Call with Al Mink to discuss ADP assumptions in the forecast	0.30	0.30	■	■
WED 5/28/2014	BK-COM-KB:EX	Communications with external parties of interest Call with Kevin Hand and Glenn Kushner regarding Reinvestment deferrals.	0.50	0.50	■	■
THUR 5/29/2014	BK-INF-KB:IN	Prep for, follow up and interviews with parties of interest Review of notes after the meeting with the creditors advisers.	0.70	0.70	■	■
THUR 5/29/2014	BK-COM-KB:EX	Communications with external parties of interest Meeting with financial advisers of the creditors in New York City	3.30	3.30	■	■
THUR 5/29/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Detailed review of salary assumptions in E&Y's 10 year model.	1.60	1.60	■	■
THUR 5/29/2014	BK-ADMIN-KB:TR	Bankruptcy - Administration Travel Travel to and from New York City for a meeting with financial advisers. (Actual travel time 2 hours)	1.00	1.00	■	■
THUR 5/29/2014	BK-COM-KB:PT	Communications with Phoenix team members Emails regarding notes and ADP project	0.10	0.10	■	■
FRI 5/30/2014	BK-COM-KB:PT	Communications with Phoenix team members Conversation with Mike Gaul regarding meeting with financial advisers. Email regarding reinvestment deferrals to Brian Gleason. Discussions with Mike Gaul regarding binder and information received from Jones Day.	1.10	1.10	■	■
FRI 5/30/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc. Review of revenue analysis put together by Mike Gaul including edits and meeting with Mike to discuss edits.	2.60	2.60	■	■
FRI 5/30/2014	BK-ADMIN-KB:AD	Bankruptcy - Administration	3.00	3.00	■	■

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Kevin Barr

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
Reviewed files in the binder provided by Jones Day						
Downloaded files from the data room						
Organized notes from all meeting						
Updated contact log						
Updated items on information request list						
SAT	5/31/2014	BK-FIN-KB:AF	Analysis of Financials, Models, etc.	4.60	4.60	■ ■
Detailed analysis of E&Y 10 year financial model including all assumptions behind operating expenditures						
Project Total:			135.35	135.35		
Employee Total:			135.35	135.35		

Signature.....

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy; to City of Detroit Bankruptcy;

Employee Name: Kathy Delaney

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
FRI 5/23/2014	BK-ADMIN-KD:AD	Bankruptcy - Administration	1.50	1.50	■	■
		Helped Dianne with the book for Brian Gleason				
Project Total:			1.50	1.50		
Employee Total:			1.50	1.50		

Signature.....

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/1/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of updated Plan and Disclosure Statement	6.40	6.40	■	■
THUR 5/1/2014	BK-COM-MG:PT	Communications with Phoenix team members Internal meeting with Phoenix team (Kopacz, Barr) to review day's meetings and set schedule for the following day)	0.50	0.50	■	■
FRI 5/2/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of updated Plan and Disclosure Statement	3.40	3.40	■	■
FRI 5/2/2014	BK-COM-MG:EX	Communications with external parties of interest Meeting with Conway Mackenzie team (Kushner, Gannon, Hand) and K. Barr to discuss CM's historical role and specifically the Restructuring Initiatives	1.60	1.60	■	■
FRI 5/2/2014	ADMIN-MG:BT	Administration - Billable Travel Travel from Detroit to PHL; review BK documents	1.50	1.50	■	■
FRI 5/2/2014	BK-COM-MG:PT	Communications with Phoenix team members Phone call with Brian Gleason to review status of Detroit meetings	0.30	0.30	■	■
SUN 5/4/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of updated Plan and Disclosure Statement	4.20	4.20	■	■
MON 5/5/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel Traveling from PHL to Detroit; reviewed BK documents during flight	1.50	1.50	■	■
MON 5/5/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Review of 10 Year Plan's Restructuring Initiatives	2.60	2.60	■	■
MON 5/5/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of Plan, Disclosure Statement, and other corresponding analyses	3.30	3.30	■	■
MON 5/5/2014	BK-COM-MG:EX	Communications with external parties of interest Meeting with Conway MacKenzie team to discuss Phoenix data request; follow up with Jeff Addison	0.30	0.30	■	■
TUES 5/6/2014	BK-COM-MG:PT	Communications with Phoenix team members Internal Phoenix team meeting (Kopacz, Gleason, Childree, Mink, Barr) to discuss progress made to date and next steps of engagement	3.20	3.20	■	■
TUES 5/6/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of Plan, Disclosure Statement, and other corresponding analyses	2.60	2.60	■	■
TUES 5/6/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Review of 10 Year Plan's Restructuring Initiatives	3.50	3.50	■	■
WED 5/7/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of Plan, Disclosure Statement, and other corresponding analyses	4.20	4.20	■	■
WED 5/7/2014	BK-COM-MG:EX	Communications with external parties of interest Meeting with Conway MacKenzie team to discuss Restructuring Initiatives; specifically within the Fire and Recreation departments	1.60	1.60	■	■
WED 5/7/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■

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# Phoenix Management

110 Commons Court  
Chadds Ford, PA 19317-9716  
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## Hours Detail by Employee & Project with Memos

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Traveling from Detroit to PHL; reviewed BK documents during flight				
THUR 5/8/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.60	1.60	■	■
		Review of Plan, Disclosure Statement, and other corresponding analyses				
THUR 5/8/2014	BK-COM-MG:EX	Communications with external parties of interest	0.60	0.60	■	■
		Phone call with Juan Santambrogio of E&Y to discuss forecasted revenues in 10 Year Plan				
THUR 5/8/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc.	2.10	2.10	■	■
		Review of 10 Year Plan's Restructuring Initiatives				
FRI 5/9/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc.	1.50	1.50	■	■
		Review of 10 Year Plan's Restructuring Initiatives				
MON 5/12/2014	BK-OPS-MG:OA	Operational Analysis	2.60	2.60	■	■
		Review 10 Year Plan's detailed revenue analysis in preparation for 5/13 call with E&Y				
MON 5/12/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.80	1.80	■	■
		BK documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses				
MON 5/12/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from PHL to Detroit; reviewed BK documents during flight				
TUES 5/13/2014	BK-OPS-MG:OA	Operational Analysis	3.20	3.20	■	■
		Review 10 Year Plan's detailed revenue analysis				
TUES 5/13/2014	BK-COM-MG:EX	Communications with external parties of interest	1.40	1.40	■	■
		Conference call with E&Y, Jones Day, Latham, and Phoenix team to discuss 10 Year Plan revenue assumptions				
TUES 5/13/2014	BK-COM-MG:PT	Communications with Phoenix team members	0.40	0.40	■	■
		Internal Phoenix team discussion (Kopacz, Barr, Gaul) to discuss E&Y revenue assumptions call				
WED 5/14/2014	BK-OPS-MG:OA	Operational Analysis	2.50	2.50	■	■
		Review 10 Year Plan's detailed revenue analysis				
WED 5/14/2014	BK-COM-MG:EX	Communications with external parties of interest	1.20	1.20	■	■
		Multiple conference calls with E&Y to discuss overall 10 Year Plan and specifically the Pension and OPEB forecasted payments				
WED 5/14/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	3.60	3.60	■	■
		BK documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses				
THUR 5/15/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.20	2.20	■	■
		BK documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses				
THUR 5/15/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from Detroit to PHL; reviewed BK documents during flight				
THUR 5/15/2014	BK-COM-MG:PT	Communications with Phoenix team members	2.30	2.30	■	■

# Phoenix Management

110 Commons Court  
Chadds Ford, PA 19317-9716  
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## Hours Detail by Employee & Project with Memos

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Phoenix team meeting to discuss initiatives status updates and assign responsibilities				
FRI 5/16/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	1.80	1.80	■	■
		BK documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses				
SUN 5/18/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.80	2.80	■	■
		BK documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses				
SUN 5/18/2014	BK-COM-MG:EX	Communications with external parties of interest	1.10	1.10	■	■
		Constructed/mailed detail of outstanding Data Requests to Jones Day contact				
MON 5/19/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from PHL to Detroit; reviewed BK documents during flight				
MON 5/19/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	2.60	2.60	■	■
		Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan				
MON 5/19/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc.	1.60	1.60	■	■
		Review of Restructuring Initiatives and POA model				
TUES 5/20/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	4.20	4.20	■	■
		Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan				
TUES 5/20/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc.	2.80	2.80	■	■
		Review of Restructuring Initiatives and POA model				
WED 5/21/2014	BK-COM-MG:EX	Communications with external parties of interest	1.90	1.90	■	■
		Attended/participated meeting with Executive Director of GRS and PFRS, legal counsel, financial advisor, and RS actuary				
WED 5/21/2014	BK-COM-MG:EX	Communications with external parties of interest	3.00	3.00	■	■
		Attended/participated in meeting with Mayor's staff				
WED 5/21/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc.	1.90	1.90	■	■
		Review of POA 10 Year and 40 Year Plans				
WED 5/21/2014	BK-COM-MG:EX	Communications with external parties of interest	1.00	1.00	■	■
		Attended Mayor's Budget meeting with DPD				
WED 5/21/2014	BK-COM-MG:EX	Communications with external parties of interest	1.30	1.30	■	■
		Attended/participated in Mayor's Cabinet meeting				
WED 5/21/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents	0.90	0.90	■	■
		Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan				
THUR 5/22/2014	BK-COM-MG:PT	Communications with Phoenix team members	0.60	0.60	■	■
		Internal Phoenix team meeting with Kopacz, Gleason, and Mink to discuss status updates				
THUR 5/22/2014	BK-ADMIN-MG:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Traveling from DTW to PHL; reviewed BK documents during flight				



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## Hours Detail by Employee & Project with Memos

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/22/2014	BK-DEV-MG:RD	Report development Drafting initial sections of the final report - Revenue Analysis	1.20	1.20	■	■
THUR 5/22/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan	2.40	2.40	■	■
FRI 5/23/2014	BK-DEV-MG:RD	Report development Drafting initial sections of the final report - Revenue Analysis	3.20	3.20	■	■
FRI 5/23/2014	BK-FIN-MG:RA	Review and Analysis of Core Documents Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan	2.20	2.20	■	■
MON 5/26/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Analysis of recently submitted full version of 10 Year and 40 Year Models	1.60	1.60	■	■
TUES 5/27/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Analysis of recently-provided working versions of 10 Year and 40 Year Plans	4.20	4.20	■	■
TUES 5/27/2014	BK-COM-MG:PT	Communications with Phoenix team members Internal status check conference call with entire Phoenix	1.20	1.20	■	■
TUES 5/27/2014	BK-DEV-MG:RD	Report development Drafting of Revenue section of report	1.10	1.10	■	■
TUES 5/27/2014	BK-COM-MG:EX	Communications with external parties of interest Prepared/mailed communication with Jones Day atty regarding Phoenix's outstanding information requests	0.80	0.80	■	■
WED 5/28/2014	BK-DEV-MG:RD	Report development Drafting of Revenue section of report	4.80	4.80	■	■
WED 5/28/2014	BK-COM-MG:EX	Communications with external parties of interest Conference call with K Bar and EY team to discuss the working versions of the 10 and 40 Year models	1.30	1.30	■	■
WED 5/28/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Analysis of recently-provided working versions of 10 Year and 40 Year Plans	3.90	3.90	■	■
THUR 5/29/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Analysis of recently-provided working versions of 10 Year and 40 Year Plans	2.30	2.30	■	■
THUR 5/29/2014	BK-DEV-MG:RD	Report development Drafting of Revenue section of report	6.60	6.60	■	■
FRI 5/30/2014	BK-FIN-MG:AF	Analysis of Financials, Models, etc. Analysis of recently-provided working versions of 10 Year and 40 Year Plans	2.00	2.00	■	■
FRI 5/30/2014	BK-COM-MG:PT	Communications with Phoenix team members Call with Bob Childree to review Pension/OPEB section of Phoenix report	0.50	0.50	■	■
FRI 5/30/2014	BK-DEV-MG:RD	Report development Drafting Pension/OPEB section of Phoenix report	3.80	3.80	■	■
FRI 5/30/2014	BK-COM-MG:EX	Communications with external parties of interest	1.90	1.90	■	■

## Phoenix Management

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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Michael Gaul

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						

Calls/emails with Jones Day personnel to identify and correct data transmission issues

SAT	5/31/2014	BK-COM-MG:EX	Communications with external parties of interest	0.80	0.80	■	■
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Call with B Leatherman of Jones Day to discuss possibility of discreet data room for Phoenix to view JD's Data Productions to date and going forward

Project Total:	148.50	148.50
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Employee Total:	148.50	148.50
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Signature.....

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/1/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Review and respond to email from Phoenix team and stakeholders	0.70	0.70	■	■
THUR 5/1/2014	BK-COM-MEK:EX	Communications with external parties of interest Scheduling emails: Sonia Mays (EM); Ken Buckfire (Miller Buckfire); Scott Davido (FTI); David Prager (Goldin & Assoc.) - 0.4 total	0.40	0.40	■	■
THUR 5/1/2014	BK-COM-MEK:PT	Communications with Phoenix team members Debrief day's activities with M. Gaul and K. Barr	0.50	0.50	■	■
THUR 5/1/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents Documents sent from Houlihan; Documents sent by Clark Hill;	2.30	2.30	■	■
THUR 5/1/2014	BK-INF-MEK:IN	Prep for, follow up and interviews with parties of interest Prep for meeting with EM and team (1.0); Meeting with EM and team (1.5) re: case background; Meeting with Bob Gordon, Joe Turner and Ron King (Clark Hill) and Michael Van Overbeke re: case background (2.7); Conf call with Alfredo Perez (Weil), his client representative and colleagues and Steve Spencer and John Popehn (Houlihan) re: case background (1.5)	6.70	6.70	■	■
FRI 5/2/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents Review documents received during meeting with public safety unions; Review documents received during meeting with pension systems.	2.20	2.20	■	■
FRI 5/2/2014	BK-INF-MEK:IN	Prep for, follow up and interviews with parties of interest Breakfast Meeting with Ken Buckfire (Miller Buckfire) re: case background	1.20	1.20	■	■
FRI 5/2/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Detroit to Boston	1.50	1.50	■	■
FRI 5/2/2014	BK-COM-MEK:EX	Communications with external parties of interest Scheduling out reach and follow up for next week.	1.30	1.30	■	■
SAT 5/3/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Review and respond to emails	0.80	0.80	■	■
MON 5/5/2014	BK-COM-MEK:EX	Communications with external parties of interest Prep and call with Ryan Bennett and Steve Hackney re: Case background (1.1 hr.); Call with Alvarez & Maisel team (0.6) re: their work for COPs	1.70	1.70	■	■
TUES 5/6/2014	BK-FIN-MEK:AF	Analysis of Financials, Models, etc. Review Phoenix team's work to date: accounting and finance, revenue projections, analysis of E&Y and Conway models, property tax history	3.10	3.10	■	■
TUES 5/6/2014	BK-COM-MEK:PT	Communications with Phoenix team members Conversations with Phoenix team re: access to information, responses from Conway and E&Y on certain requests and implications re: our work plans	0.60	0.60	■	■
TUES 5/6/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Boston to Detroit	1.50	1.50	■	■
TUES 5/6/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.40	0.40	■	■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Draft Letter to Judge Rhodes requesting clarification on confidentiality provision in Order and request to hire counsel; send to Stephen Lerner and Brian Gleason for review				
TUES 5/6/2014	BK-COM-MEK:EX	Communications with external parties of interest	1.60	1.60	■	■
		Email follow up on Sonya Mays' introduction emails to City confirmation witnesses per my request for interviews - police chief, fire commissioner, Kresge Foundation, City Council president and president pro tem, DDOT head, Dan Gilbert (0.5); Emails with E&Y, Conway re: document requests' status and items being withheld for the time being (0.2); Emails with Samantha Woo (Jones Day) re: my request for CBA information and review of her summary memo (0.4); Call with D. Moss (Jones Day) re: request to participate in interviews (0.3); call with Judge Rosen re: information access (0.1); conversation with Judge Rhodes re: information access (0.1)				
WED 5/7/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.30	0.30	■	■
		Finalize letter to Judge Rhodes				
WED 5/7/2014	BK-COM-MEK:PT	Communications with Phoenix team members	3.50	3.50	■	■
		Meeting with Dick Ravitch and Bob Childree (part) and Brian Gleason (part) re: roles as Judge Rhodes' experts and assessments to be made				
WED 5/7/2014	BK-COM-MEK:EX	Communications with external parties of interest	6.10	6.10	■	■
		Breakfast with Sheila Cockrel (former City Council) re: background on city operations and financial information (2.0); Meeting at DIA with Graham Beal, Annemarie Erickson and Gene Gargaro re: chapter 9 issues with the art and DIA, likelihood of \$100 million infusion from DIA (2.6); Dinner at M/M Bluesstein's with Judge Rosen, Dick Ravitch, Kevyn Orr, Rip Rapson, Mayor Duggan, Tom Lewand re: importance of confirmation (1.5)				
THUR 5/8/2014	BK-COM-MEK:EX	Communications with external parties of interest	2.90	2.90	■	■
		Meeting with Mayor Duggan re: City operations post confirmation (2.9)				
THUR 5/8/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	4.20	4.20	■	■
		Review 4th POA; Review information requests from third parties to City; Review prior court decisions re: municipal feasibility and "service delivery insolvency"				
THUR 5/8/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Detroit to Boston				
FRI 5/9/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.80	0.80	■	■
		Call with D. Moss (Jones Day) re: document requests and hearing on Monday (0.6); scheduling emails re: next week (0.2)				
SUN 5/11/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.60	0.60	■	■
		Prep for Monday's hearing (0.4); review Phoenix fees and expenses to date (0.2)				
MON 5/12/2014	BK-COM-MEK:EX	Communications with external parties of interest	1.20	1.20	■	■
		Discussion with Vince Marriott (Ballard Spahr) re: case background				
MON 5/12/2014	BK-ADVIS-MEK:CH	Bankruptcy - Court Hearing & Preparation	2.00	2.00	■	■

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Attend Hearing re: Kopacz Letter to Judge Rhodes and status of City document production				
MON 5/12/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.40	0.40	■	■
		Call with Stephen Lerner (Squire Sanders) re: retention (0.1); Time and expenses (0.3)				
MON 5/12/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.50	1.50	■	■
		Boston to Detroit				
TUES 5/13/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	0.60	0.60	■	■
		Review Auditor General report				
TUES 5/13/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	3.10	3.10	■	■
		Call with Judge Rhodes re: Supplemental Order (0.5); Pre-call and debrief call with S Lerner (Squire Sanders) - 0.2				
		Last week's time and expense reporting and review team's time 2.4				
TUES 5/13/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.30	0.30	■	■
		Update team on Court hearing yesterday and schedule for the week				
TUES 5/13/2014	BK-COM-MEK:EX	Communications with external parties of interest	3.40	3.40	■	■
		Call with Goldin & Associates re: case background - 1.1				
		Call with E&Y's economic team re: revenue projections in Plan - 1.5				
		Meeting with Alix Partners re: case background - 1.4				
		Call with D Moss (Jones Day) re: document requests and procedures with City parties - 0.3				
		Call with Melissa Smiley (City) re: Mayor's Plan due diligence activities - 0.2				
WED 5/14/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.70	0.70	■	■
		Phoenix Team call with Squire Sanders to review discovery, privilege, confidentiality, document control and production issues; discuss access to E&Y model				
WED 5/14/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	2.60	2.60	■	■
		Review 10 yr plan and 40 yr plan analysis with Team - translating "base case" to POA plan for feasibility testing (2.1); Review Triennial City Budget 2015-2017 (0.2); review House Bill 5566 (0.3)				
WED 5/14/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.10	5.10	■	■
		Mayor's Cabinet Meeting (1.2); Discussion with E&Y (Juan and Gaurav) re: 10 yr plan vs. 40 yr plan and access to working model (0.2); Prep for and attend meeting with Rip Rapson and Laura Trudeau (Kresge Foundation) re: Detroit Strategic plans, Grand Bargain support from philanthropy, partnering projects with Duggan Administration (3.0); Scheduling and outreach for next two weeks (0.7)				
THUR 5/15/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	1.90	1.90	■	■
		Review Eligibility Opinion in preparation for beginning to draft expert report (1.3)				
		Review House Bills (0.6)				

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/15/2014	BK-COM-MEK:PT	Communications with Phoenix team members Phoenix team meeting - review progress; make new assignments for next two weeks (2.3) Call with Dick Ravitch - update on Phoenix due diligence, discuss House Bills and post confirmation oversight issues (0.8)	3.10	3.10	■	■
THUR 5/15/2014	BK-COM-MEK:EX	Communications with external parties of interest Call with Lesley Welmarth (Pepper Hamilton) re: interview Monday with Chief Craig (0.1) Call with Stacey Fox (Deputy EM) re: outstanding info requests and request for working version on E&Y models (0.4) Emails with Dan Moss (Jones Day) re: outstanding info requests, what is being withheld and what is nonexistent; fact witness depositions (0.5) Scheduling emails: Eunice re: Stacy Fox; Dan Dirks (DDOT); Stephen Grady re: City Council President (0.2)	1.20	1.20	■	■
THUR 5/15/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Review April Billing (0.4)	0.40	0.40	■	■
THUR 5/15/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Travel Detroit to Boston	1.50	1.50	■	■
FRI 5/16/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Call with Dan Moss (Jones Day) re: information requests outstanding; City agreement to produce "native" versions of docs (0.2) Emails with Phoenix team re: outstanding information requests (0.1)	0.30	0.30	■	■
FRI 5/16/2014	BK-DEV-MEK:RD	Report development Work on Report Outline (1.1)	1.10	1.10	■	■
FRI 5/16/2014	BK-COM-MEK:PT	Communications with Phoenix team members Call with Dick Ravitch re: updates on diligence and his activities; plan for next week	0.70	0.70	■	■
MON 5/19/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Travel from Boston to Detroit	1.50	1.50	■	■
MON 5/19/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents Review Michigan laws on municipal budgeting and financial reporting	0.90	0.90	■	■
MON 5/19/2014	BK-COM-MEK:PT	Communications with Phoenix team members Working session with Dick Ravitch re: post confirmation governance, financial reporting requirements, budgeting issues	3.00	3.00	■	■
MON 5/19/2014	BK-COM-MEK:EX	Communications with external parties of interest Prepare for and attend interview with Chief Craig re: police department	1.60	1.60	■	■
TUES 5/20/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	2.70	2.70	■	■

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Chadds Ford, PA 19317-9716  
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## Hours Detail by Employee & Project with Memos

Printed on: 6/12/2014

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Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Reveiw Triennial budget, 10 year plan and Restructuring and Reog Initiatives for Police, Public Lighting and General Services to prep for tomorrow's working sessions				
TUES 5/20/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	0.20	0.20	■	■
		Call with E&Y re: production of model				
TUES 5/20/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.80	0.80	■	■
		Working session with Phoenix team on "big picture" issues: pension funding in 40 yr plan and POA treatment of pension obligation as of filing				
TUES 5/20/2014	BK-COM-MEK:EX	Communications with external parties of interest	5.40	5.40	■	■
		Meeting with Dan Dirks (Director of DDOT) and team re: restructuring initiatives and delivery of essential services (2.5)				
		Meeting with Stacy Fox (Deputy EM) re: access to information and case background on POA topics (1.0)				
		Pension meeting with EM's professionals and employees (1.6)				
		Meeting with Melissa Smiley re: outstanding info requests and impact on working sessions with department heads (0.3)				
WED 5/21/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.20	0.20	■	■
		Call with Dick Ravitch re: post confirmation issues and challenges with projections				
WED 5/21/2014	BK-COM-MEK:EX	Communications with external parties of interest	8.40	8.40	■	■
		Working session with Chief of Police and Mayor re: budget and POA due diligence (1.0)				
		Mayor's Cabinet Meeting (1.3)				
		Working session with Chiefs of Staff (1.4) re: information challenges, impact of due diligence and budget submissions; post confirmation governance				
		Meeting with Conway re: pensions - old and new - and initiatives in the 10yr/40 yr plan (3.0)				
		Meeting with Mayor and Chiefs of Staff re: departmental level reviews and reconciliation of 10 yr/10yr; 10yr/40yr; and RRI's with Triennial Budget (1.7)				
WED 5/21/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	1.50	1.50	■	■
		Review Phoenix team analysis re: projections reconciliation and City Triennial Budget				
THUR 5/22/2014	BK-COM-MEK:PT	Communications with Phoenix team members	1.20	1.20	■	■
		Team Meeting - scheduling for next week and open info requests				
THUR 5/22/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	2.00	2.00	■	■
		Review Eligibility Opinion (complete); Chpter 9 confirmation decisions in Colorado				
THUR 5/22/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration	2.50	2.50	■	■
		Draft Letter to Judge; review with counsel; edit and forward				

# Phoenix Management

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
THUR 5/22/2014	BK-COM-MEK:EX	Communications with external parties of interest Discussion with Melissa Smiley (City) re: cancelled meeting with Conway and Budget department	0.40	0.40	■	■
THUR 5/22/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Detroit to Boston	1.50	1.50	■	■
FRI 5/23/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Call with Gaurav Malhotra (E&Y) re: production of model; calls with Brian Gleason (Phoenix) re: same; calls with Stephen Lerner (Squire Sanders) re: some	0.60	0.60	■	■
SAT 5/24/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Follow up call with Stephen Lerner (Squire Sanders)	0.10	0.10	■	■
SAT 5/24/2014	BK-DEV-MEK:RD	Report development Prepare notes for report	2.00	2.00	■	■
SUN 5/25/2014	BK-DEV-MEK:RD	Report development Prepare notes for report and list of follow up info requests	2.50	2.50	■	■
TUES 5/27/2014	BK-ADMIN-MEK:AD	Bankruptcy - Administration Review open items requests; update my info requests and forward to M Gaul for inclusion in Phoenix requests for Jones Day (1.3)  Scheduling changes for this week - cancellations and bookings - Detroit and NYC; confirm Creditors' FA meeting; confirm Dick Ravitch meeting (0.4)  Update T&E for last week (0.2)	1.90	1.90	■	■
TUES 5/27/2014	BK-COM-MEK:PT	Communications with Phoenix team members Team Status Conf Call - open items; discovery requests; model review; schedule	1.10	1.10	■	■
TUES 5/27/2014	BK-DEV-MEK:RD	Report development Review drafts on pensions	0.50	0.50	■	■
WED 5/28/2014	BK-COM-MEK:PT	Communications with Phoenix team members Meeting with Dick Ravitch and Brian Gleason re: report development - themes (2.8)	2.80	2.80	■	■
WED 5/28/2014	BK-DEV-MEK:RD	Report development Review interview notes and identify points to include and info to request	2.40	2.40	■	■
WED 5/28/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel Boston to Detroit - AM; Detroit to New York - PM	3.50	3.50	■	■
THUR 5/29/2014	BK-DEV-MEK:RD	Report development Review Interview notes and identify follow up items and points for report (3.2)	3.20	3.20	■	■
THUR 5/29/2014	BK-COM-MEK:EX	Communications with external parties of interest	4.10	4.10	■	■



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## Hours Detail by Employee & Project with Memos

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### Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014
- Project ID: City of Detroit Bankruptcy: to City of Detroit Bankruptcy:

Employee Name: Marti Kopacz

Date	Task ID	Description	Hours	B-Hrs	Billable	Approved
City of Detroit Bankruptcy: - City of Detroit Bankruptcy						
		Call with Erica Ward (Chairman of Land Bank Authority) re: blight (0.8)				
		Meeting in NY with Financial Advisors for bondholders and insurers (3.3)				
THUR 5/29/2014	BK-ADMIN-MEK:TR	Bankruptcy - Administration Travel	1.00	1.00	■	■
		New York to Boston				
THUR 5/29/2014	BK-COM-MEK:PT	Communications with Phoenix team members	0.80	0.80	■	■
		Call with Brian re: blight issues (0.2)				
		Review status of document requests, production to date - emails between Phoenix and Jones Day, Squire Sanders, Conway Mackenzie (0.6)				
FRI 5/30/2014	BK-FIN-MEK:RA	Review and Analysis of Core Documents	4.20	4.20	■	■
		Review documents produced this week - CBA info; revenue projections; triennial budget				
FRI 5/30/2014	BK-COM-MEK:EX	Communications with external parties of interest	0.30	0.30	■	■
		Call with Melissa Smiley (Dpty Chief of Staff) re: blight (0.3)				
FRI 5/30/2014	BK-DEV-MEK:RD	Report development	1.60	1.60	■	■
		Work on report "top ten" outline				
Project Total:			143.90	143.90		
Employee Total:			143.90	143.90		

Signature.....

# Phoenix Management

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Hours Detail by Project & Task with Memo

Printed on: 6/10/2014

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## Filters Used:

- Time Entry Date: 5/1/2014 to 5/31/2014  
- Project ID: City of Detroit Bankruptcy to City of Detroit Bankruptcy

Date	Name	Duration	Rate	Amount	Notes
<b>Project (Home) - City of Detroit Bankruptcy: (City of Detroit Bankruptcy)</b>					
<b>ADMINISTRATION - BILLABLE TRAVEL</b>					
5/1/2014	Albert J. Mink	2.00			Flight from Detroit to Newark
5/6/2014	Albert J. Mink	2.00			Return trip to Newark. Actual flight time, 7 hours
5/12/2014	Albert J. Mink	3.00			Travel to Detroit from Newark Airport
5/15/2014	Albert J. Mink	4.00			Travel to Newark from Detroit
5/19/2014	Albert J. Mink	4.00			One way Newark to Detroit
5/23/2014	Albert J. Mink	3.00			Flight, Detroit to Newark, NJ.
	<b>Subtotal</b>	<b>18.00</b>	<b>450.00</b>	<b>8,100.00</b>	
5/15/2014	Bob Childree	2.00			travel time 4.5 hours time spent reviewing documents claim is for two hours travel time 1
5/19/2014	Bob Childree	2.00			Travel from MGM to DMW total travel time - 5 hours
5/22/2014	Bob Childree	2.00			Travel from Detroit...reviewed pension documents, planned for who to meet re pensions
	<b>Subtotal</b>	<b>4.00</b>	<b>500.00</b>	<b>3,000.00</b>	
5/5/2014	Brian F. Gleason	1.50			Travel to NYC
5/8/2014	Brian F. Gleason	1.50			Travel DET to PHL
5/13/2014	Brian F. Gleason	1.50			Travel to DET 50%
5/16/2014	Brian F. Gleason	1.50			Travel from DET to PHL
5/20/2014	Brian F. Gleason	1.50			Transport from PHL to DET
5/22/2014	Brian F. Gleason	1.50			DET to PHL, only charged 1.5 despite delay
5/28/2014	Brian F. Gleason	1.00			Travel to NYC for meetings with D Ravitch and Creditors summit,
5/30/2014	Brian F. Gleason	1.00			Travel from NYC
	<b>Subtotal</b>	<b>11.00</b>	<b>550.00</b>	<b>6,050.00</b>	
5/2/2014	Kevin Barr	1.50			2 Hours of actual travel, 1 billable
5/5/2014	Kevin Barr	1.50			- 3 Hours of actual travel to Detroit from Philadelphia
5/6/2014	Kevin Barr	1.50			- 3 Hours of actual travel to Detroit from Philadelphia
5/12/2014	Kevin Barr	1.50			Travel to Detroit, 3 hours actual travel time.
5/15/2014	Kevin Barr	1.50			Travel home from Detroit, 3 hours actual travel time.
5/19/2014	Kevin Barr	1.50			Travel to Detroit.
					3 hours actual travel
5/21/2014	Kevin Barr	1.50			Travel home from Detroit.
					3 hours actual travel
5/29/2014	Kevin Barr	1.00			Travel to and from New York City for a meeting with financial advisers. (Actual travel time 2 hours)
	<b>Subtotal</b>	<b>11.50</b>	<b>275.00</b>	<b>3,162.50</b>	
5/2/2014	Marti Kapacz	1.50			Detroit to Boston
5/6/2014	Marti Kapacz	1.50			Boston to Detroit
5/8/2014	Marti Kapacz	1.50			Detroit to Boston
5/12/2014	Marti Kapacz	1.50			Boston to Detroit
5/15/2014	Marti Kapacz	1.50			Travel Detroit to Boston
5/19/2014	Marti Kapacz	1.50			Travel from Boston to Detroit
5/22/2014	Marti Kapacz	1.50			Detroit to Boston
5/28/2014	Marti Kapacz	3.50			Boston to Detroit - AM, Detroit to New York - PM
5/29/2014	Marti Kapacz	1.00			New York to Boston
	<b>Subtotal</b>	<b>15.00</b>	<b>\$95.00</b>	<b>8,925.00</b>	
5/2/2014	Michael Gaul	1.50			Travel from Detroit to PHL; review BK documents
5/5/2014	Michael Gaul	1.50			Traveling from PHL to Detroit; reviewed BK documents during flight
5/7/2014	Michael Gaul	1.50			Traveling from Detroit to PHL; reviewed BK documents during flight
5/12/2014	Michael Gaul	1.50			Traveling from PHL to Detroit; reviewed BK documents during flight
5/15/2014	Michael Gaul	1.50			Traveling from Detroit to PHL; reviewed BK documents during flight
5/19/2014	Michael Gaul	1.50			Traveling from PHL to Detroit; reviewed BK documents during flight
5/22/2014	Michael Gaul	1.50			Traveling from DMW to PHL; reviewed BK documents during flight
	<b>Subtotal</b>	<b>10.50</b>	<b>350.00</b>	<b>3,675.00</b>	
<b>TOTAL BILLABLE TRAVEL</b>		<b>72.00</b>		<b>32,912.50</b>	

## BANKRUPTCY - ADMINISTRATION

5/7/2014	Albert J. Mink	2.50			Preparation of meeting log and update of time and expense summaries
5/8/2014	Albert J. Mink	1.00			Time sheet and meeting log
5/12/2014	Albert J. Mink	0.80			Schedule meetings and conference calls
5/13/2014	Albert J. Mink	1.20			Schedule airline and hotels for the following 4 weeks
5/21/2014	Albert J. Mink	1.30			emails - answering and requesting documents
5/22/2014	Albert J. Mink	1.50			Update meeting logs and time sheets and set up meetings
5/23/2014	Albert J. Mink	0.50			Emails, time keeping and meeting log
5/30/2014	Albert J. Mink	1.00			Update time sheets and meeting log
	<b>Subtotal</b>	<b>9.80</b>	<b>450.00</b>	<b>4,455.00</b>	
5/7/2014	Brian F. Gleason	0.40			review and edit letter for Judge Rhodes
5/14/2014	Brian F. Gleason	3.00			Prep for and attend meeting with Kresge Foundation Laura Trudeau and Rip Rapson
	<b>Subtotal</b>	<b>3.40</b>	<b>550.00</b>	<b>1,670.00</b>	

Date	Name	Duration	Rate	Amount	Notes
5/1/2014	Kevin Barr	0.30			Updated contact log
5/9/2014	Kevin Barr	0.25			Updates to contact log
5/12/2014	Kevin Barr	0.90			Administrative items-Picked up printer, office supplies, etc.
5/12/2014	Kevin Barr	0.40			Document management
5/13/2014	Kevin Barr	0.40			Updated contact list
5/13/2014	Kevin Barr	0.30			Information request to Conway Mackenzie
5/16/2014	Kevin Barr	0.40			Print out and bound new disclosure statement and all exhibits. Print out Millman letters
5/20/2014	Kevin Barr	0.30			Downloads of documents in the data room
5/21/2014	Kevin Barr	0.30			Download documents from the data room.
5/27/2014	Kevin Barr	0.40			Conversation with Mike Gual regarding open information request items
5/30/2014	Kevin Barr	3.00			Reviewed files in the binder provided by Jones Day Downloaded files from the data room Organized notes from all meeting Updated contact log Updated items on information request list
	<b>Subtotal</b>	<b>6.85</b>	<b>275.00</b>	<b>1,883.75</b>	
5/22/2014	Dianne Lomonaco	6.50			Project binder
5/23/2014	Dianne Lomonaco	2.50			Project binder
	<b>Subtotal</b>	<b>9.00</b>	<b>100.00</b>	<b>900.00</b>	
5/29/2014	Kathy Delaney	1.50			Helped Dianne with the book for Brian Gleason
	<b>Subtotal</b>	<b>1.50</b>	<b>100.00</b>	<b>150.00</b>	
5/1/2014	Marti Kopacz	0.70			Review and respond to email from Phoenix team and stakeholders
5/3/2014	Marti Kopacz	0.80			Review and respond to emails
5/6/2014	Marti Kopacz	0.40			Draft Letter to Judge Rhodes requesting clarification on confidentiality provision in Order and request to hire counsel; send to Stephen Lerner and Brian Gleason for review
5/7/2014	Marti Kopacz	0.30			Finalize letter to Judge Rhodes
5/11/2014	Marti Kopacz	0.60			Prep for Monday's hearing (0.4); review Phoenix fees and expenses to date (0.2)
5/12/2014	Marti Kopacz	0.40			Call with Stephen Lerner (Squire Sanders) re: retention (0.1); Time and expenses (0.3)
5/13/2014	Marti Kopacz	3.10			Call with Judge Rhodes re: Supplemental Order (0.5); Pre-call and debrief call with S Lerner (Squire Sanders) - 0.2  Last week's time and expense reporting and review team's time 2.4
5/14/2014	Marti Kopacz	0.70			Phoenix team call with Squire Sanders to review discovery, privilege, confidentiality, document control and production issues; discuss access to E&Y model
5/15/2014	Marti Kopacz	0.40			Review April Billing (0.4)
5/16/2014	Marti Kopacz	0.30			Call with Dan Moss (Jones Day) re: information requests outstanding; City agreement to produce "native" versions of docs (0.2)  Emails with Phoenix team re: outstanding information requests (0.1)
5/20/2014	Marti Kopacz	0.20			Call with E&Y re: production of model
5/22/2014	Marti Kopacz	2.50			Draft Letter to Judge; review with counsel; edit and forward
5/23/2014	Marti Kopacz	0.60			Call with Gaurav Mahota (E&Y) re: production of model; calls with Brian Gleason (Phoenix) re: same; calls with Stephen Lerner (Squire Sanders) re: same
5/24/2014	Marti Kopacz	0.10			Follow up call with Stephen Lerner (Squire Sanders)
5/27/2014	Marti Kopacz	1.30			Review open items requests; update my info requests and forward to M Gual for inclusion in Phoenix requests for Jones Day (1.3)  Scheduling changes for this week - cancellations and bookings - Detroit and NYC; confirm Creditors' FA meeting; confirm Dick Ravitch meeting (0.4)  Update T&E for last week (0.2)
	<b>Subtotal</b>	<b>13.00</b>	<b>595.00</b>	<b>7,735.00</b>	
	<b>TOTAL ADMINISTRATION</b>	<b>43.65</b>		<b>16,993.75</b>	
<b>ADMIN - PREPARATION OF FEE APP</b>					
5/15/2014	Brian F. Gleason	0.40			Letter to Squire re fees, calc of fees and expenses
	<b>TOTAL PREPARATION OF FEE APP</b>	<b>0.40</b>	<b>550.00</b>	<b>220.00</b>	
<b>RESEARCH GENERAL</b>					
5/2/2014	Brian F. Gleason	3.60			Research on impact of changes in compensation on retention and recruitment; review of articles
5/6/2014	Brian F. Gleason	3.60			Research on various subjects: Various market research on pensions retention and various issues
5/8/2014	Brian F. Gleason	1.50			Review of cases where feasibility was issue
5/12/2014	Brian F. Gleason	7.80			Research on Casino Revenue and cannibalization
5/16/2014	Brian F. Gleason	0.75			Summary memo to team and questions on House Bill re oversight and budgeting provision requirements of City
5/20/2014	Brian F. Gleason	2.10			Research Pension issues
5/28/2014	Brian F. Gleason	0.30			Review Detroit Free Press for articles re feasibility.
5/28/2014	Brian F. Gleason	1.10			Review docket for filings re highlighting parties legal issues they intend to consider in BK. To determine if any significant feasibility issues are identified.
5/29/2014	Brian F. Gleason	1.20			research on city charter issues re feasibility question; analysis on question of \$1.4 to shortfall if COPS win disengagement
	<b>Subtotal</b>	<b>16.95</b>	<b>550.00</b>	<b>9,322.50</b>	

Date	Name	Duration	Rate	Amount	Notes
5/13/2014	Kevin Barr	0.30			Read articles in Detroit Newspapers regarding prior day hearings
5/14/2014	Kevin Barr	0.30			Reviewed bankruptcy docket
5/20/2014	Kevin Barr	0.70			Read articles in Detroit Newspapers regarding prior day hearings
					Reviewed bankruptcy docket
					Reviewed and typed DDOF notes from Conway Mackenzie meeting for Al Mink.
	<b>Subtotal</b>	<b>1.30</b>	<b>275.00</b>	<b>357.50</b>	
	<b>TOTAL RESEARCH GENERAL</b>	<b>18.25</b>		<b>9,480.00</b>	
<b>ADVISORY - COURT HEARINGS AND PREP</b>					
5/12/2014	Marti Kopacz	2.00	595.00	1,190.00	Attend Hearing re: Kopacz Letter to Judge Rhodes and status of City document production
<b>EXTERNAL COMMUNICATIONS</b>					
5/1/2014	Albert J. Mink	0.20			Meeting with Pam Scales; introduction and set agenda for upcoming meeting
5/1/2014	Albert J. Mink	0.70			Meeting with John Hagaman - Review March 14 "Finance Project" dash board. Obtained electronic version
	<b>Subtotal</b>	<b>0.90</b>	<b>450.00</b>	<b>405.00</b>	
5/6/2014	Bob Childree	0.50			Meeting with Glenn at Conway to understand roles played by each of the consultants in the bankruptcy
5/6/2014	Bob Childree	1.50			Prepare for interview with Accounting staff
5/7/2014	Bob Childree	1.00			Weeks Meeting with Marti and Dick Ravitz regarding roles to be played by each in the ensuing
5/8/2014	Bob Childree	0.70			meeting with Auditor General, Mark Lockridge to discuss his report to the city council and Internal Control issues he has identified which might affect risk associated with the implementation of the plan
5/8/2014	Bob Childree	1.00			Meeting with Glenn at Conway to continue discussion regarding roles, reporting hierarchy, political issues, request for documents/reports and identification of other key people needed to complete the interview process
5/13/2014	Bob Childree	2.40			call with E&Y economist (Bob Elme) et al to discuss econometric model and assumptions, forecast.
					meeting with Alapartners, sidley Austin and Chadbourne & Park...Marti, Kurt Beckson, Albert Kock, Guy Neat, Samuel Kohn to discuss the plan according to the creditors they represent.
5/14/2014	Bob Childree	1.50			Call with Stephen Leamer and Scott King of Squire Sanders LLP regarding legal issues involved in the Detroit bankruptcy (7 hour)
					meeting with Glenn Kushner (Conway) to follow up on request for Org charts etc and discussion regarding HR/payroll...identified contact Tonyo Stoudemire
					Discussed RFPs and Outsourcing opportunities
5/20/2014	Bob Childree	1.10			Pension public hearing 13th floor
5/21/2014	Bob Childree	3.50			11:30-12:00M regarding question from Kevin and Al., and general discussion of the reporting process (cash based) vs monthly reporting including encumbrances, AP, et al
					meeting with E&Y...Dan and Juan
					1:30-3:00
					Meeting with Conway (Chuck and Glenn) regarding pension explanation...old...now...assumptions, decisions
					3:00-4:30
					Meeting with Clark Hill et al (representatives for the Pension plans) about positions on various aspects of the plan, ask questions about assumptions funding levels etc
5/22/2014	Bob Childree	1.00			Call with John Cherbini regarding John Hill...due diligence on his record at GAO and ability to make things happen with the Plan.
5/27/2014	Bob Childree	1.00			Call to GASS...David Bean ( he is out and will call Monday) Discussion with Norman Tompseed - former CIO of Retirement Systems of Alabama re Detroit funding and recovery at sometime in future
	<b>Subtotal</b>	<b>15.20</b>	<b>500.00</b>	<b>7,600.00</b>	

Date	Name	Duration	Rate	Amount	Notes
5/7/2014	Brian F. Gleason	0.50			Meeting with Richard Ravitch and Phoenix team re project
5/7/2014	Brian F. Gleason	1.60			Lunch with Richard Ravitch, discussion regarding various issues in the City and his experience on dealing with similar issues
5/8/2014	Brian F. Gleason	2.90			Meeting w Mayor Duggan
5/20/2014	Brian F. Gleason	0.40			Melissa Smiley
5/20/2014	Brian F. Gleason	0.30			Call with EY Guarav re model
5/21/2014	Brian F. Gleason	1.40			Meeting with Mayor Melissa Smiley and Stacy re budgets and reconciliations
5/21/2014	Brian F. Gleason	3.00			Meeting with Conway Chuck Moore and Glenn Kuttner re Pensons and with Model reconciliations
5/21/2014	Brian F. Gleason	1.30			Meeting with Mayor Cabinet
5/21/2014	Brian F. Gleason	1.70			Meeting with Mayor, Alexis and Melissa and MG and MK re departmental budgets
5/21/2014	Brian F. Gleason	1.00			Meeting with Mayor and Police Chief
5/22/2014	Brian F. Gleason	0.80			Development of memo to third parties for MK
5/22/2014	Brian F. Gleason	0.70			meeting with Melissa Smiley re DDO1 budget and cancelled meeting
5/28/2014	Brian F. Gleason	3.00			Dinner w Dick Ravitch
5/29/2014	Brian F. Gleason	3.40			Creditor FA Summit
5/29/2014	Brian F. Gleason	0.20			email to RR re meeting and questions from last night
5/29/2014	Brian F. Gleason	0.30			review information from Noah Ornstein re additional questions from yesterday
5/30/2014	Brian F. Gleason	0.50			Call w Chuck Moore re models and information availability
	<b>Subtotal</b>	<b>23.00</b>	<b>550.00</b>	<b>12,650.00</b>	
5/2/2014	Kevin Barr	1.60			Meeting to discuss restructuring initiatives with Conway Mackenzie team; Kevin Hand, Chris Gannon and Glenn Kuttner
5/7/2014	Kevin Barr	1.60			- Meeting with Kevin Hand and Emily Petrovski to discuss Conway Mackenzies model for the fire department and rec department.
5/7/2014	Kevin Barr	0.60			- Meeting with Chris Gannon and Emily Petrovski to discuss Conway Mackenzies model for the Mayor's office and Ombudsman.
5/8/2014	Kevin Barr	0.80			Meeting with Kevin Hand and Emily Petrovski to discuss Bight.
5/8/2014	Kevin Barr	0.60			- Meeting with Danielle Laforte and Chris Gannon at Conway Mackenzie to discuss the police department.
5/8/2014	Kevin Barr	2.10			- Meetings with Todd Eddy of Conway Mackenzie to discuss DDO1, General Service Department and 36th district court.
5/9/2014	Kevin Barr	1.40			- Call with Conway Mackenzie team to discuss various department reinvestment/restructuring initiatives.
5/13/2014	Kevin Barr	0.10			Emails to Ernst & Young team to request meetings
5/13/2014	Kevin Barr	1.40			Call with Ernst & Young economist Bob Kline to discuss revenue assumptions in the 10 year plan
5/14/2014	Kevin Barr	1.10			Call with Ernst & Young team to discuss pension and OPEB assumptions in the model
5/14/2014	Kevin Barr	0.30			Call with Ernst & Young team to discuss 40 year model.
5/14/2014	Kevin Barr	0.60			Call with Steven Lerner to discuss tracking information and contact logs
5/19/2014	Kevin Barr	2.00			Meeting with Ernst & Young team to discuss 10 year model assumptions.
5/19/2014	Kevin Barr	0.20			Email to Ernst & Young requesting information
5/23/2014	Kevin Barr	0.10			Email to Conway Mackenzie requesting a meeting to discuss deferred reinvestments.
5/21/2014	Kevin Barr	0.50			Meeting with Ernst & Young to discuss two year cash flow forecast
5/28/2014	Kevin Barr	1.30			Call with Ernst & Young team to review the detailed 10 year and 40 year model.
5/29/2014	Kevin Barr	0.50			Call with Kevin Hand and Glenn Kuttner regarding Reinvestment details.
5/29/2014	Kevin Barr	3.30			Meeting with financial advisers at the creditors in New York City
	<b>Subtotal</b>	<b>20.50</b>	<b>275.00</b>	<b>5,637.50</b>	
5/1/2014	Marti Kopacz	0.40			Scheduling emails: Sonia Maye (EM); Ken Buckfire (Miller Buckfire); Scott Davida (IT); David Prager (Golder & Assoc.) - 0.4 total
5/2/2014	Marti Kopacz	1.30			Scheduling out reach and follow up for next week.
5/5/2014	Marti Kopacz	1.70			Prep and call with Ryan Bennett and Steve Hackney re: Case background (1.1 hr); Call with Alvarez & Marsal team (0.6) re: their work for CDPs
5/6/2014	Marti Kopacz	1.60			Email follow up on Sonia Maye's introduction emails to City confirmation witnesses per my request for interviews - police chief, fire commissioner, Henge Foundation, City Council president and president pro tem, DDO1 head, Dan Gilbert (0.5); Email with E&Y, Conway re: document requests' status and items being withheld for the time being (0.2); Email with Samartha Woa (Jones Day) re: my request for CBA information and review of her summary memo (0.4); Call with D. Moss (Jones Day) re: request to participate in interviews (0.3); call with Judge Rosen re: information access (0.1); conversation with Judge Rhoades re: information access (0.1)

Date	Name	Duration	Rate	Amount	Notes
5/7/2014	Marti Kopacz	6.10			Breakfast with Sheila Cockes (former City Council) re: background on city operations and financial information (2.0); Meeting at DIA with Graham Bear, Annemarie Erickson and Gene Gargano re: chapter 9 issues with the art and DIA, likelihood of \$100 million infusion from DIA (2.6); Dinner at M/M Buestein's with Judge Rosen, Dick Rowatch, Kevyn Orr, Rip Rapson, Mayor Duggan, Tom Lewand re: importance of confirmation (1.5)
5/8/2014	Marti Kopacz	2.60			Meeting with Mayor Duggan re: City operations post confirmation (2.9)
5/9/2014	Marti Kopacz	0.60			Call with D. Moss (Jones Day) re: document requests and hearing on Monday (0.6); scheduling emails re: next week (0.2)
5/12/2014	Marti Kopacz	1.20			Discussion with Vince Marriott (Ballard Spahr) re: case background
5/13/2014	Marti Kopacz	3.40			Call with Golden & Associates re: case background - 1.1 Call with E&Y's economic team re: revenue projections in Plan - 1.5 Meeting with Alix Partners re: case background - 1.4 Call with D.Moss (Jones Day) re: document requests and procedures with City parties - 0.3 Call with Melissa Smiley (City) re: Mayor's Plan due diligence activities - 0.2
5/14/2014	Marti Kopacz	5.10			Mayor's Cabinet Meeting (1.2); Discussion with E&Y (Juan and Gautav) re: 10 yr plan vs. 40 yr plan and access to working model (0.2); Prep for and attend meeting with Rip Rapson and Laura Trudeau (Nesje Foundation) re: Detroit Strategic plans, Grand Bargain support from philanthropy, partnering projects with Duggan Administration (3.0); Scheduling and outreach for next two weeks (0.7)
5/15/2014	Marti Kopacz	1.20			Call with Lesley Welmarth (Pepper Hamilton) re: interview Monday with Chief Craig (0.1) Call with Stacey Fox (Deputy EM) re: outstanding info requests and request for working version on E&Y models (0.4) Email with Dan Moss (Jones Day) re: outstanding info requests, what is being withheld and what is nonexistent; fact witness depositions (0.5) Scheduling emails: Eunice re: Stacy Fox; Dan Diks (DDO); Stephen Goady re: City Council President (0.2)
5/19/2014	Marti Kopacz	1.60			Prepare for and attend interview with Chief Craig re: police department
5/20/2014	Marti Kopacz	5.40			Meeting with Dan Diks (Director of DDO) and team re: restructuring initiatives and delivery of essential services (2.5) Meeting with Stacy Fox (Deputy EM) re: access to information and case background on POA topics (1.0) Pension meeting with EM's professionals and employees (1.6) Meeting with Melissa Smiley re: outstanding info requests and impact on working sessions with department heads (0.3)
5/21/2014	Marti Kopacz	8.40			Working session with Chief of Police and Mayor re: budget and POA due diligence (1.0) Mayor's Cabinet Meeting (1.3) Working session with Chiefs of Staff (1.4) re: information challenges, impact of due diligence and budget submissions; post confirmation governance Meeting with Conway re: pensions - old and new - and initiatives in the 10yr/40 yr plan (3.0) Meeting with Mayor and Chiefs of Staff re: departmental level reviews and reconciliation of 10 yr/10yr; 10yr/40yr; and RRs with Triennial Budget (1.7)
5/22/2014	Marti Kopacz	0.40			Discussion with Melissa Smiley (City) re: cancelled meeting with Conway and Budget department
5/29/2014	Marti Kopacz	4.10			Call with Erica Ward (Chairman of Land Bank Authority) re: blight (0.8) Meeting in NY with Financial Advisors for bankholders and insurers (3.3)
5/30/2014	Marti Kopacz	0.30			Call with Melissa Smiley (Dpty Chief of Staff) re: blight (0.3)
	<b>Subtotal</b>	<b>45.90</b>	<b>\$95.00</b>	<b>27,310.50</b>	
5/2/2014	Michael Goul	1.60			Meeting with Conway MacKenzie team (Hushner, Gannon, Hana) and E. Bar to discuss CM's historical role and specifically the Restructuring Initiatives
5/5/2014	Michael Goul	0.30			Meeting with Conway MacKenzie team to discuss Phoenix data request; follow up with Jeff Addison
5/7/2014	Michael Goul	1.60			Meeting with Conway MacKenzie team to discuss Restructuring Initiatives; specifically within the Fire and Recreation departments

Date	Name	Duration	Rate	Amount	Notes
5/8/2014	Michael Gaul	0.60			Phone call with Juan Santambrogio of E&Y to discuss forecasted revenues in 10 Year Plan
5/13/2014	Michael Gaul	1.40			Conference call with E&Y, Jones Day, Latham, and Phoenix team to discuss 10 Year Plan revenue assumptions
5/14/2014	Michael Gaul	1.20			Multiple conference calls with E&Y to discuss overall 10 Year Plan and specifically the Pension and OPEB forecasted payments
5/18/2014	Michael Gaul	1.10			Constructed/mailed detail of outstanding Data Requests to Jones Day contact
5/21/2014	Michael Gaul	1.00			Attended Mayor's Budget meeting with DPD
5/21/2014	Michael Gaul	1.30			Attended/participated in Mayor's Cabinet meeting
5/21/2014	Michael Gaul	1.90			Attended/participated meeting with Executive Director of GRS and PFRS, legal counsel, financial auditor, and RS actuary
5/21/2014	Michael Gaul	3.00			Attended/participated in meeting with Mayor's staff
5/27/2014	Michael Gaul	0.60			Prepared/mailed communication with Jones Day atty regarding Phoenix's outstanding information requests
5/28/2014	Michael Gaul	1.30			Conference call with K Barr and EY team to discuss the working versions of the 10 and 40 Year models
5/30/2014	Michael Gaul	1.90			Calls/emails with Jones Day personnel to identify and correct data transmission issues
5/31/2014	Michael Gaul	0.60			Call with B Leatherman of Jones Day to discuss possibility of discreet data room for Phoenix to view JD's Data Productions to date and going forward
Subtotal		19.80	350.00	6,930.00	
TOTAL EXTERNAL COMMUNICATIONS		125.30		40,533.00	
COMMUNICATIONS : PHOENIX TEAM					
5/5/2014	Albert J. Mink	4.00			Status meeting. Marti, Brian, Mike, Bob Childree and Kevin, Al
5/6/2014	Albert J. Mink	3.20			Meeting with Phoenix members to discuss status of work and accomplishments. Attendees, Marti Kopas, Brian Gleason, Michael Gaul, Bob Childree, Kevin Barr and Al Mink
5/9/2014	Albert J. Mink	1.40			Preparation of memo on to team on concerns with the Accounting Department being able to prepare monthly financial statements.
5/13/2014	Albert J. Mink	1.20			Review and respond to various emails from Phoenix staff members, and external parties.
5/14/2014	Albert J. Mink	2.30			Preparation of status memo on review of Financial and Accounting departments.
5/14/2014	Albert J. Mink	0.40			emails from phoenix staff members
5/15/2014	Albert J. Mink	2.30			Status review with Phoenix Team
5/22/2014	Albert J. Mink	1.50			Meeting to discuss status. Marti, Brian, Mike, Al.
5/27/2014	Albert J. Mink	0.50			Review with Kevin Barr aspects of 10 year model
5/27/2014	Albert J. Mink	1.10			Phoenix Team meeting, Marti, Brian, Bob, Michael, Kevin
5/29/2014	Albert J. Mink	1.00			begin accounting write up
5/29/2014	Albert J. Mink	1.20			emails and calls with Phoenix team members on budget and report elements.
Subtotal		20.10	450.00	9,045.00	
5/1/2014	Bob Childree	0.50			Briefing Phoenix team re meeting with Kevin Orr
5/6/2014	Bob Childree	3.20			Meeting with Phoenix team to discuss progress of the research/interviews and discuss preliminary thoughts regarding feasibility, work-in-progress, plans for the next few days and document request pending
5/7/2014	Bob Childree	0.70			Debrief with Al Mink and detailed discussion of governmental accounting and reporting
5/13/2014	Bob Childree	0.50			catch up discussion with team regarding activities for the week
5/14/2014	Bob Childree	1.00			discussion re 10 year and 40 year plan and call with E&Y to gain understanding of the E&Y model re revenue and expenditure
5/15/2014	Bob Childree	2.30			Phoenix team meeting to discuss status of the project, identify preliminary findings regarding risk. Develop list of work to be done and made assignments for the next two weeks.
5/16/2014	Bob Childree	2.00			review / read e-mails from team members/ compose e-mail request for access to pension fund administrators
5/20/2014	Bob Childree	1.20			meeting with Phoenix team to prepare for meetings with Conway, Clark H&L et al re review GASB 67 and 68 4:30-5:45
5/22/2014	Bob Childree	0.50			communicate with team regarding meetings on Friday...meetings cancelled
5/23/2014	Bob Childree	0.30			Reviewed e-mail from Bryan, Marty and Aime mayor's position on EM and Jones Day and plans for next week
5/27/2014	Bob Childree	1.00			Team call update on where we are, what is outstanding and what everyone is working on
5/30/2014	Bob Childree	1.50			review Mike Gauls phone message re drafting pension section and discuss plans for drafting sections of the pension report.
					review e-mails from team and read reports
Subtotal		14.70	500.00	7,350.00	
5/8/2014	Brian F. Gleason	3.20			Progress meeting with Team to discuss various issue found and kick around issues
5/14/2014	Brian F. Gleason	1.00			Discussion with team re 10 year plan structure
5/15/2014	Brian F. Gleason	2.30			Team meeting- review and pressure test various findings, develop analysis and report structure
5/15/2014	Brian F. Gleason	0.40			Call with Marti re EY model and call with Stacey in EM office, and Melissa in Mayors Office
5/20/2014	Brian F. Gleason	0.60			Conversation with Team about pension hangover
5/23/2014	Brian F. Gleason	0.30			call with MK and email to team on next week and issues re models
5/27/2014	Brian F. Gleason	0.60			Call with MK and Steven Lemet re information issues with Jones Day.
5/27/2014	Brian F. Gleason	1.20			Call with Phoenix team re new models and discussion of various issues were addressing
5/29/2014	Brian F. Gleason	0.30			Call with Marti re RR and Blight and her call with land bank
5/30/2014	Brian F. Gleason	0.10			Call w Marti re Blight and Call with Melissa Smiley
Subtotal		10.20	550.00	5,610.00	

Date	Name	Duration	Rate	Amount	Notes
5/6/2014	Kevin Barr	3.20			- Team meeting to discuss status of where everyone was on given tasks.
5/6/2014	Kevin Barr	0.20			- Review of outline including top 10 initiative list.
5/13/2014	Kevin Barr	0.40			- Conversation with Brian Gleason and Marti Kopacz to discuss blight issues.
5/14/2014	Kevin Barr	0.60			Conversation with Phoenix team regarding property taxes after the Economist call.
5/14/2014	Kevin Barr	0.80			Conversations with Phoenix team regarding Pension and OPEB.
5/15/2014	Kevin Barr	2.30			Discussion with team regarding 40 year plan.
5/19/2014	Kevin Barr	0.60			Team meeting to discuss status of everyone's assignments.
5/21/2014	Kevin Barr	0.40			Discussed roles going forward.
5/21/2014	Kevin Barr	0.30			Discussed logistics for the next few weeks.
5/21/2014	Kevin Barr	0.40			Conversation with Mike Gaul regarding pensions in the ten and 40 year plans.
5/21/2014	Kevin Barr	0.30			Conversation with Bob Childree regarding pensions.
5/21/2014	Kevin Barr	0.30			Conversation with Mike Gaul regarding the ten year plan.
5/22/2014	Kevin Barr	1.20			Internal team call to discuss status updates.
5/28/2014	Kevin Barr	0.30			Call with Al Mink to discuss ADP assumptions in the forecast.
5/29/2014	Kevin Barr	0.10			Emails regarding notes and ADP project.
5/30/2014	Kevin Barr	1.10			Conversation with Mike Gaul regarding meeting with financial adviser.
					Email regarding reinvestment deferrals to Brian Gleason.
					Discussions with Mike Gaul regarding binder and information received from Jones Day.
<b>Subtotal</b>		<b>11.50</b>	<b>275.00</b>	<b>3,162.50</b>	
5/1/2014	Marti Kopacz	0.50			Debrief day's activities with M. Gaul and K. Barr.
5/6/2014	Marti Kopacz	0.60			Conversations with Phoenix team re: access to information, responses from Conway and E&Y on certain requests and implications re: our work plans.
5/7/2014	Marti Kopacz	3.50			Meeting with Dick Ravitch and Bob Childree (part) and Brian Gleason (part) re: roles as Judge Rhodes' experts and assessments to be made.
5/13/2014	Marti Kopacz	0.30			Update team on Court hearing yesterday and schedule for the week.
5/15/2014	Marti Kopacz	3.10			Phoenix team meeting - review progress, make new assignments for next two weeks (2.3)
					Call with Dick Ravitch - update on Phoenix due diligence, discuss House Bills and post confirmation oversight issues (0.8)
5/16/2014	Marti Kopacz	0.70			Call with Dick Ravitch re: updates on diligence and his activities; plan for next week.
5/19/2014	Marti Kopacz	3.00			Working session with Dick Ravitch re: post confirmation governance, financial reporting requirements, budgeting issues.
5/20/2014	Marti Kopacz	0.80			Working session with Phoenix team on "big picture" issues: pension funding in 40 yr plan and FOA treatment of pension obligation as of filing.
5/21/2014	Marti Kopacz	0.20			Call with Dick Ravitch re: post confirmation issues and challenges with projections.
5/22/2014	Marti Kopacz	1.20			Team Meeting - scheduling for next week and open info requests.
5/27/2014	Marti Kopacz	1.10			Team Status Conf Call - open items; discovery requests; model review; schedule.
5/28/2014	Marti Kopacz	2.80			Meeting with Dick Ravitch and Brian Gleason re: report development - themes (2.6)
5/29/2014	Marti Kopacz	0.80			Call with Brian re: blight issues (0.2)
					Review status of document requests, production to date - emails between Phoenix and Jones Day, Squire Sanders, Conway Mackenzie (0.6)
<b>Subtotal</b>		<b>18.60</b>	<b>595.00</b>	<b>11,067.00</b>	
5/1/2014	Michael Gaul	0.50			Internal meeting with Phoenix team (Kopacz, Barr) to review day's meetings and set schedule for the following day)
5/2/2014	Michael Gaul	0.30			Phone call with Brian Gleason to review status of Detroit meetings.
5/6/2014	Michael Gaul	3.20			Internal Phoenix team meeting (Kopacz, Gleason, Childree, Mink, Barr) to discuss progress made to date and next steps of engagement.
5/13/2014	Michael Gaul	0.40			Internal Phoenix team discussion (Kopacz, Barr, Gaul) to discuss E&Y revenue assumptions call.
5/15/2014	Michael Gaul	2.30			Phoenix team meeting to discuss initiatives status updates and assign responsibilities.
5/22/2014	Michael Gaul	0.60			Internal Phoenix team meeting with Kopacz, Gleason, and Mink to discuss status updates.
5/27/2014	Michael Gaul	1.20			Internal status check conference call with entire Phoenix.
5/30/2014	Michael Gaul	0.50			Call with Bob Childree to review Pension/OPEB section of Phoenix report.
<b>Subtotal</b>		<b>9.00</b>	<b>350.00</b>	<b>3,150.00</b>	
<b>TOTAL COMMUNICATIONS - PHOENIX TEAM</b>		<b>84.10</b>		<b>39,384.50</b>	
<b>REPORT DEVELOPMENT</b>					
5/19/2014	Albert J. Mink	6.00			write executive summary and begin outlining other sections for Finance and Accounting. Sort out various documents.
5/20/2014	Albert J. Mink	6.00			write executive summary and begin outlining other sections for Finance and Accounting. Sort out various documents.
5/21/2014	Albert J. Mink	3.00			continued assembling notes and write up of sections of the finance and Accounting report.
5/22/2014	Albert J. Mink	4.00			Commence write up of it section. finalize Wayne County Section.
5/23/2014	Albert J. Mink	4.00			Continue write up of it department for report.
5/25/2014	Albert J. Mink	3.00			first draft of it writeup completed.
5/27/2014	Albert J. Mink	5.00			Continue work on finance and accounting sections of the report.
5/28/2014	Albert J. Mink	6.00			Continue write up of finance and accounting and it departments. Also prepare memo on conference with Joel Fawcett.
5/29/2014	Albert J. Mink	5.00			finalize first draft of it write up.
5/30/2014	Albert J. Mink	6.00			Continue on Accounting section.
<b>Subtotal</b>		<b>48.00</b>	<b>450.00</b>	<b>21,600.00</b>	
<b>BK-DEV-BG:RD</b>					
5/26/2014	Brian F. Gleason	1.10			drafting re impact of Blaken Report- strengthening the security of public sector defined benefit plans- analysis of how restoration of pension benefits creates a collar with no upside but downside.
5/27/2014	Brian F. Gleason	0.80			additional analysis and writing on pension and collar issue.
5/29/2014	Brian F. Gleason	0.80			Questions from ER meeting and FA summit re plan.
5/30/2014	Brian F. Gleason	2.20			Development of report outline and issues related to Feasibility Draft.
5/31/2014	Brian F. Gleason	1.75			Feasibility issue review and report outline.
<b>Subtotal</b>		<b>6.65</b>	<b>550.00</b>	<b>3,657.50</b>	



Date	Name	Duration	Rate	Amount	Notes
<b>BK-DEV-MEK-RD</b>					
5/16/2014	Marti Kopacz	1.10			Work on Report Outline (1.1)
5/24/2014	Marti Kopacz	2.00			Prepare notes for report
5/25/2014	Marti Kopacz	2.50			Prepare notes for report and list of follow up info requests
5/27/2014	Marti Kopacz	0.50			Review drafts on pensions
5/28/2014	Marti Kopacz	2.40			Review interview notes and identify points to include and info to request
5/29/2014	Marti Kopacz	3.20			Review interview notes and identify follow up items and points for report (3.2)
5/30/2014	Marti Kopacz	1.60			Work on report "top tier" outline
	<b>Subtotal</b>	<b>13.30</b>	<b>595.00</b>	<b>7,913.50</b>	
5/22/2014	Michael Gaul	1.20			Drafting initial sections of the final report - Revenue Analysis
5/23/2014	Michael Gaul	3.20			Drafting initial sections of the final report - Revenue Analysis
5/27/2014	Michael Gaul	1.10			Drafting of Revenue section of report
5/28/2014	Michael Gaul	4.60			Drafting of Revenue section of report
5/29/2014	Michael Gaul	6.60			Drafting of Revenue section of report
5/30/2014	Michael Gaul	3.80			Drafting Pension/OPEB section of Phoenix report
	<b>Subtotal</b>	<b>20.70</b>	<b>350.00</b>	<b>7,245.00</b>	
	<b>TOTAL REPORT DEVELOPMENT</b>	<b>88.65</b>		<b>40,416.00</b>	
<b>FINANCIAL REVIEW &amp; ANALYSIS OF CORE DOCUMENTS</b>					
5/2/2014	Albert J. Mink	1.40			preliminary review of various documents received from finance department.
5/13/2014	Albert J. Mink	1.20			commence review of various documents in the data room in relationship to finance and accounting restructuring. Began review of the ERP request for bid.
	<b>Subtotal</b>	<b>2.60</b>	<b>450.00</b>	<b>1,170.00</b>	
5/1/2014	Bob Childree	2.00			Continue review of the recent released plan documents/disclosure statements B-9 12-1 Auditor General report on the plan
5/3/2014	Bob Childree	1.50			Review/analyze Plant Moran document on the ERP
5/4/2014	Bob Childree	1.10			Research re Best Practices for ERP associated with MMSA
5/5/2014	Bob Childree	2.00			Review/analyze documents relative to Auditor General report and the Plant Moran ERP document
5/7/2014	Bob Childree	1.70			Review of preliminary analysis by Phoenix of cash forecast done by E&V
5/8/2014	Bob Childree	2.00			analysis of documents
5/10/2014	Bob Childree	1.00			review Plan of Adjustment as relates to pensions, reviewed GASB 67 and 68 to prepare for interviews with Pension administrators
5/11/2014	Bob Childree	2.00			review plan of adjustment re pensions and GASB67 and 68 to prepare for interviews with pension administrators
5/12/2014	Bob Childree	2.10			Review Auditor General report specifics on pension plan and OPEB relative to Plan Of Adjustment
5/13/2014	Bob Childree	1.30			Initial review of the proposed legislation and the triennial budget
5/14/2014	Bob Childree	4.40			review information developed from interviews and prepare for risk analysis relative to accounting functions Review A's notes re the CID meeting and the ERP  Reviewed E-mail from Italia and research/analyzed the last two federal Single audits to uncover significant weaknesses in the Grants program.
5/15/2014	Bob Childree	3.10			review /analyze the Detroit legislation
5/19/2014	Bob Childree	2.30			review / analyze the Michigan Budget act and draft synopsis prepare e-mail to answer questions regarding required reporting and timing of reporting by local govt units
5/20/2014	Bob Childree	5.20			8:30-11:00: review e-mail, download documents review closing revenues, review pension actuarial reports 12:45-3:00: Review Auditor General report review emergency manager quarterly report
5/21/2014	Bob Childree	1.00			9-10 review analyze pending house bills
5/22/2014	Bob Childree	1.00			continue review of pension documents plan for Friday meetings with Mayor
5/27/2014	Bob Childree	3.00			in 10/40 year plan review actuarial reports, pension plan
5/28/2014	Bob Childree	3.50			Analysis of documents relative to the pension plan...Brian's draft re Dick Ravitz thoughts on the discount rate, Read and edit Al Mink's draft.
5/31/2014	Bob Childree	2.00			Draft documents related to Detroit Bankruptcy
	<b>Subtotal</b>	<b>42.20</b>	<b>500.00</b>	<b>21,100.00</b>	
5/5/2014	Brian F. Gleason	1.60			Review of Office of Auditor General Summary Report on Plan of Adjustment
5/14/2014	Brian F. Gleason	3.10			Review 10 and 40 year plan
5/15/2014	Brian F. Gleason	2.70			Review of disclosure Statement and city budget for treatment of deferred initiatives
5/15/2014	Brian F. Gleason	2.00			Review Detroit Future City Strategic framework
5/15/2014	Brian F. Gleason	1.70			Read and analyze house bills 5566-5575 oversight and other conditions on city
5/16/2014	Brian F. Gleason	3.20			Review of City planning documents, articles and other documents regarding long term plan of foundations.
5/20/2014	Brian F. Gleason	0.30			Review of pension docs provided to employees
5/20/2014	Brian F. Gleason	1.10			Review of Public Lighting, Gen Services, Municipal Parking and Public works memo to mayor re restructuring plan
5/21/2014	Brian F. Gleason	0.80			review of initiative documents for Mayor's meetings
5/21/2014	Brian F. Gleason	0.70			review police budget overview provided by Chief
5/22/2014	Brian F. Gleason	2.80			review of detailed initiatives by Dept. DDOT analysis
5/22/2014	Brian F. Gleason	0.70			review pension information re letter from Wilmon
5/23/2014	Brian F. Gleason	0.50			curious review of FY new Model
5/23/2014	Brian F. Gleason	1.70			review of CM initiatives models sent this week
5/23/2014	Brian F. Gleason	0.80			initiatives book
5/23/2014	Brian F. Gleason	1.60			review of docket re objection and memos from objecting parties and city re documents and extensions, review press accounts, email to learn
5/26/2014	Brian F. Gleason	1.10			Review of CM initiatives re risks, drives and constraints
5/26/2014	Brian F. Gleason	2.10			review of Blanken Report- strengthening the security of public sector defined benefit plans

Date	Name	Duration	Rate	Amount	Notes
5/27/2014	Brian F. Gleason	2.70			review documents in pension issues 2,3, review articles re Bight in GFP .4
5/29/2014	Brian F. Gleason	0.30			review DS re Bight for Marti
5/29/2014	Brian F. Gleason	2.10			Review 10 year plan in anticipation of Creditors summit
	<b>Subtotal</b>	<b>33.30</b>	<b>550.00</b>	<b>18,315.00</b>	
5/11/2014	Kevin Barr	6.60			Review of data room Review of documents in data room; including back up to 10 year plan projections and reinvestment initiatives
5/15/2014	Kevin Barr	3.90			· Review of auditor general report · Review of pension exhibits to understand most recent updates to pensions both old and current · Review of updated redlined disclosure statement
5/17/2014	Kevin Barr	0.30			Analysis of documents sent by Ernst and Young
5/19/2014	Kevin Barr	1.20			Review of Millman letters regarding pensions and OPEB
5/20/2014	Kevin Barr	0.40			Review of pensions with the Phoenix team
	<b>Subtotal</b>	<b>12.40</b>	<b>275.00</b>	<b>3,410.00</b>	
5/17/2014	Marti Kopacz	2.30			Documents sent from Haulthan; Documents sent by Clark Hill;
5/27/2014	Marti Kopacz	2.20			Review documents received during meeting with public safety unions; Review documents received during meeting with pension systems.
5/8/2014	Marti Kopacz	4.20			Review 4th POA; Review information requests from third parties to City; Review prior court decisions re: municipal feasibility and "service delivery insolvency"
5/13/2014	Marti Kopacz	0.60			Review Auditor General report
5/14/2014	Marti Kopacz	2.60			Review 10 yr plan and 40 yr plan analysis with team - translating "base case" to POA plan for feasibility testing (2.1); Review triennial City Budget 2015-2017 (0.2); review House Bill 5566 (0.3)
5/15/2014	Marti Kopacz	1.90			Review Eligibility Opinion in preparation for beginning to draft expert report (1.3)  Review House Bill (0.6)
5/19/2014	Marti Kopacz	0.90			Review Michigan laws on municipal budgeting and financial reporting
5/20/2014	Marti Kopacz	2.70			Review triennial budget, 10 year plan and Restructuring and Reop Initiatives for Police, Public Lighting and General Services to prep for tomorrow's working sessions
5/21/2014	Marti Kopacz	1.50			Review Phoenix team analysis re: projections reconciliation and City Triennial Budget
5/22/2014	Marti Kopacz	2.00			Review Eligibility Opinion (complete); Chapter 9 confirmation decisions in Colorado
5/30/2014	Marti Kopacz	4.20			Review documents produced this week - CBA info: revenue projections; triennial budget
	<b>Subtotal</b>	<b>25.10</b>	<b>595.00</b>	<b>14,934.50</b>	
5/17/2014	Michael Gaul	6.40			Review of updated Plan and Disclosure Statement
5/27/2014	Michael Gaul	3.40			Review of updated Plan and Disclosure Statement
5/4/2014	Michael Gaul	4.20			Review of updated Plan and Disclosure Statement
5/6/2014	Michael Gaul	3.30			Review of Plan, Disclosure Statement, and other corresponding analyses
5/6/2014	Michael Gaul	2.60			Review of Plan, Disclosure Statement, and other corresponding analyses
5/7/2014	Michael Gaul	4.20			Review of Plan, Disclosure Statement, and other corresponding analyses
5/8/2014	Michael Gaul	1.60			Review of Plan, Disclosure Statement, and other corresponding analyses
5/12/2014	Michael Gaul	1.80			BA documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses
5/14/2014	Michael Gaul	3.60			BA documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses
5/15/2014	Michael Gaul	2.20			BA documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses
5/16/2014	Michael Gaul	1.80			BA documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses
5/18/2014	Michael Gaul	2.80			BA documents review: BOA, Disclosure Statement, corresponding Exhibits, various Detroit analyses
5/19/2014	Michael Gaul	2.60			Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan
5/20/2014	Michael Gaul	4.20			Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan
5/21/2014	Michael Gaul	0.90			Review of POA, Disclosure Statement, 10 Year Plan, and 40 Year Plan